Security Code : 9924

台灣福興工業股份有限公司

TAIWAN FU HSING INDUSTRIAL CO., LTD.

2016 ANNUAL REPORT

Printed Date: April 21, 2017 TWSE Website: <u>http://www.twse.com.tw</u> Taiwan Fu Hsing Website: <u>http://www.fuhsing.com.tw</u>

- I. Taiwan Fu Hsing Spokesperson and Acting Spokesperson Spokesperson: Name: LI, Kuo-Wei Title: Chief Finance Officer Contact Number: +886 7 6225151 ext. 450 Email Address: stephen@fuhsing.com.tw Acting Spokesperson: Name: TSAI, Yen-Fen Title: Manager of the Human Resources Dept. Contact Number: +886 7 6225151 ext. 110 Email Address: tammy@fuhsing.com.tw II. Company and factory address and phone number Headquarter (Factory): Address: No.88, Yucai Rd., Benzhou Vil., Gangshan Dist., Kaohsiung City, Taiwan Telephone No.: +886 7 6225151 Taipei Contact Office: Address: 8/F, No.23, Ln. 155, Sec. 3, Beishen Rd., Shenkeng Dist., New Taipei City, Taiwan Telephone No.: +886 2 26643030 Taichung Contact Office: Address: No.310, Hezuo ST., South Dist., Taichung City, Taiwan Telephone No.: +886 4 22859965 III. Agent for stock affairs: Name: Capital Securities Corporation Stock Affairs Agency Services Dept. Address: B2, No.97, Sec. 2, Dunhua S. Rd., Da'an Dist., Taipei City, Taiwan Website: www.capital.com.tw Telephone No.: +886 2 27023999 IV. Certifying CPA of the current year Name of Certifying Accountants: WANG Kuo-Hua and LIAO A-Shen Name of Accounting Firm: PwC Taiwan Address: 22/F, No.95, Minzu 2nd Rd., Kaohsiung City, Taiwan Website: www.pwc.com.tw Telephone No.: +886 7 2373116 V. Listed overseas securities for trading: None
 - VI. Company Website: <u>www.fuhsing.com.tw</u>

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A. Letters to Shareholders

To the Shareholders of Fu Hsing Industrial Co., Ltd.:

Thanks to the recovering economy in the U.S., our main market, effects resulting from continuous cultivating new products and customers, and relatively stable currency and material costs, both our 2016 revenues and profits continued to write new high record and the operation of Fu Hsing does live up to all our shareholders' expectations. I hereby pay special thank to all's support and recognition in Fu Hsing and also appreciate our employees' efforts and corporation. Because of you, we are able to create another splendid page in Fu Hsing history. I hereby expect all can continue to support and provide suggestions, so that Fu Hsing can keep walking forward steadily and standing firmly in the door control and hardware industry. In the past year, our achievement also included:

- 67 patents received from various nations.
- Awarded by the Ministry of Education in "2016 Sport Corporation"
- Awarded by the Health Promotion Administration in "Healthy Workplace" for continuous three years.

The Company's 2016 operation results are stated as the following:

(1) Review of Business Plan Implementation

				Unit. $N1D1,000$
List	2016	2015	Increase (Decrease)	Increase (Decrease) by %
Revenues (Net)	\$8,398,732	\$7,986,544	\$412,188	5%
Operating Profit	1,106,794	851,495	255,299	30%
NIBT (Net Income Before Tax)	1,160,596	1,076,479	84,117	8%
NIAT (Net Income After Tax)	819,739	796,103	23,636	3%

Unit: NTD1,000

(2) Review of Budget Implementation

Not available. Fu Hsing did not disclose Financial Forecast for the year of 2016.

(3) Analysis of Receipt, Expenditure, and Profitability

	List	2016	2015
Financial	Debt to Total Asset (%)	30.82	30.31
Structure	Long Fund to Fixed Assets, Plants, and Facilities (%)	328.14	299.22
	Current Ratio (%)	262.70	252.37
Business Solvency	Quick Ratio (%)	218.08	205.16
	Interest Protection Multiples	1,852.03	980.51
	Return on Assets (%)	10.99	11.19
	Return on Equity (%)	15.81	16.21
Profitability	NIBT to Paid In Capital (%)	61.59	57.12
	Net Profit Ratio (%)	9.76	9.97
	Earnings Per Share (dollar)	4.35	4.22

(4) **Research & Development Works**

The development of new products and technology has always been one important operational direction for Fu Hsing. In 2016, besides continuously promoting our R&D speed, we also aggressively evaluation all the different kinds of electronic technology in order to construct a more comprehensive and diversified electronic lock product line. Besides developing door locks that is compatible with family intelligent platform, we also extend horizontally to further integrate our products with computer software and mobile phone app, trying to connect door control system with the most updated communication technology. In the light of existing key pad type and touch screen type electronic door lock product, we also further improve with new appearance design and better electronic functions. It is hoped that during the process to integrate new/old products and soft-/hard-ware, Fu Hsing is able to continue accumulating its ability in cross-industrial development and keep opening up the gap with latecomers.

Besides the development of electronic locks, we still maintain the pace in developing traditional door lock products. In 2016, Fu Hsing, as one of the member, actively participated in activities held by the Builders Hardware Manufacturers Association (BHMA) in the U.S. and continued to keep an eye on the changes of U.S. regulations in order to develop products, such as knob that meets ADA COMPLIANT, that meet the newest regulation requirements. In the breadth of products, Fu Hsing, through various channels, collected and analyzed the most updated appearance design trend in order to launch exterior parts that are able to meet the market demand timely and help our customers grasp the precious business opportunities when the construction industry booms.

For the coming year, our main development direction will focus on:

1. The new plant in Benjhou Industrial Park

In order to control the key manufacturing process involving the zinc alloy die-casting parts and, meanwhile, to promote overall self-produce rate, we started to build a new plant on a ground base that measures around 2,300 pings in Kangshan Benjhou Industrial Park in the end of first quarter in 2017. The construction of this plant is projected to complete in 18 months of time. In its architectural concept, we especially introduce in the notion of green building with the expectation to achieve the effects of low pollution and low energy consumption.

2. Continue to invest in the R&D for electronic locks

The acceptance of electronic locks has been increased over the past few years. All suppliers in the market put in capital to grasp the market opportunity. Taiwan Fu Hsing, as a major door lock manufacturer in the world, will rely on our accumulated mechanic lock technology for decades to continue the integration of various door control technology and promote the cross-industry's developing power in order to launch more diversified electronic locks to meet with the fast-changing market needs leading by the intelligent family system and electronic door control system.

3. To cultivate high end door closer market

Fu Hsing's door closer products provided by the door closer division has stable quality and received wide acceptance among domestic and international customers. In addition, Fu Hsing now is also following the planned schedule to develop electronic door closers.

However, we are not satisfied. We are also planning to allocate a certain amount of resources to strategically cooperate with EU based customers to invent and produce high end door closer type products. This move, besides promoting our technology, also satisfies customers' needs in high end products.

4. Devote to public welfare, environmental protection and social responsibility

Upholding the operational idea of taken from society and give back for society, Fu Hsing, while is working to create better profits, never forgets to devote to public welfare and environmental protection. For example, Taiwan Fu Hsing Cultural and Educational Foundation for years sponsors

tuition for poor students in Kangshan area to continue their education or sponsors tennis players to pursue their dreams. Also the company holds beach-cleaning activity and tree-planting activity. All are our realization to give back to the society.

5. To create IP map to protect customer and our rights

Fu Hsing encourages innovation behaviors. Every year, we put in quite an investment to apply for new patent, maintain existing patent right, trade mark and all other intelligent property related rights. Therefore, we have accumulated a great quantity of IPs. In the coming year, Fu Hsing plans to complete trade mark map by summarizing our business areas and nations that we have already obtained trade mark. In addition, with the support from our business unit, we are also evaluating potential markets in the world and awaiting the opportunity to apply for trade mark in order to eliminate possible marketing barriers in the future.

From the beginning of 2017 till now, New Taiwan Dollar has already appreciated over 6%. For an export-oriented company like Fu Hsing, indeed the strong NT dollar creates quite a pressure in operation. In addition, the international bulk metal price also soared starting from the beginning of 2017, this is also a big challenge to operation cost. The IMF estimated the global economic growth rate in 2017 to be around 3.4%, which only slightly grow about 0.2% comparing to 2016. Besides, other international affairs such as the Great Britain officially started the Brexit process, the conservative power in some EU countries including France raises, and the political related tensions in areas such as Middle East and North Korea arise. All these tell us that 2017 will be a challenging year. But Fu Hsing will still rely on its steadily and dependable principle to make all operational decisions with cautious to make every move. Still, we hope Fu Hsing can continue to create further success base on current solid performance and will not fall short of our shareholders' expectations.

Chairman: LIN, Jui-Chang

President: CHEN, Chien-Kun

Chief Accounting Officer: LI, Kuo-Wei

B. Company Profile

- (1) Date of Establishment:
 - 1.Registration Date of Establishment:
 - November 23rd, 1957
 - 2. Company and Factory Address and Phone Number:

Headquarter (Factory): No.88, Yucai Rd., Benzhou Vil., Gangshan Dist., Kaohsiung City Telephone No.: +886 7 6225151

Taipei Contact Office: 8/F, No.23, Ln. 155, Sec. 3, Beishen Rd., Shenkeng Dist., New Taipei City

Telephone: +886 2 26643030

- Taichung Contact Office: No.310, Hezuo ST., South Dist., Taichung City
- Telephone: +886 4 22859965
- 3. Business Scope:
- a.CA04010 Metal Surface Treating
- b.CA02070 Lock Manufacturing
- c.CA02990 Other Fabricated Metal Products Manufacturing Not Elsewhere Classified
- d.CD01030 Automobiles and Parts Manufacturing
- e. CD01040 Motor Vehicles and Parts Manufacturing
- f. F214030 Retail Sale of Motor Vehicle Parts and Supplies
- g. CQ01010 Die Manufacturing
- h. F206030 Retail Sale of Die
- i. F401021 Restrained Telecom Radio Frequency Equipments and Materials Import
- j. CC01101 Restrained Telecom Radio Frequency Equipments and Materials Manufacturing
- k. CA02080 Metal Forging Industry
- 1. CA01090 Aluminum Casting Manufacturing
- m. CA01990 Other Non-Ferrous Metal Basics Industries
- n. ZZ99999 All business items that are not prohibited or restricted by law, except those that are subject to special approval.
- (2) Milestones:

Time	Course of Change and Development
	•Total capital was NT100,000 dollars at the time of establishment. The factory was
	established in Sanmin District, Kaohsiung City to produce bicycle parts for
	domestic market. The business reputation was good.
1957~1966	•Due to the prosperous development of domestic motorcycle industry, the
	company's capital was increased to NT500,000 dollars and started to produce
	motorcycle parts for major domestic motorcycle manufacturers. The business had
	good fame island-wide.
	•Devoted to new products' research and development and added new equipment and
1967~1976	facilities. Started to produce all different kinds of office swivel chairs and folding
	chairs. Fu Hsing injected a new blood to domestic chair products market and

	pushed domestic office chair industry to step into a new milestone.
	•With thriving business, the old factory required further expansion. Thus, for long
	term development, the whole factory was moved to Kangshan Township in
	Kaohsiung County. The plant site was expanded to have 16,529 square meters and
	company capital was increased to NT10,000,000 dollars.
	•For connecting the overall operation, the Financial Dept. and Operation Dept. were
	also moved to Kangshan Township. Fu Hsing's operation started to boom after
	consolidation of departments from different areas.
	•Fu Hsing Founder and also the Chairman, LIN, Huo-Mu, passed away. The Board
	of Directors resolved to elect Mr. LIN, Jui-Chang to be the successor. Chairman
	LIN devoted to product quality and management. With all's efforts, Fu Hsing
	product had good and stable quality and was accredited as A+ Quality Factory by
1977~1986	the Ministry of Economic Affairs and evaluated as Taiwan Good Supplier by CNFI
	and Ministry of Economic Affairs.
	•In order to integrate corporate resources, set up systematic management system,
	and enhance overall efficiency, Fu Hsing introduced in E-Computerization system
	in full scale. 14 management systems were mapped out, and more IT personnel
	were trained. Fu Hsing officially stepped into computerized management.
	•With renowned good product quality, Fu Hsing was approved as one of the CNS
	certified factories by the Ministry of Economic Affairs.
	•For enhancing all employees' awareness in product quality and quality
	improvement, Fu Hsing started to advocate humane management, QCC (Quality
	Control Circle), improvement proposal system, and introduced CWQC system to
	solidify the company's quality control system.
	•Invented electronic keycards and obtained various domestic and overseas patents.
1986~1996	•Was awarded the honor of "Good Company of the Top Ten Product Research and
	Development" by the Chinese National Federation of Industries.
	•Received the honor of the 1 st Industrial Technology Advancement Award.
	•Fu Hsing Chairman was elected as the 15 th Model of Young Entrepreneur.
	•Received the 2 nd SMEA award.
	•Fu Hsing products were awarded the mark of Taiwan Excellence.
	•On March 15 th , 1995, Fu Hsing went public. Door Closer Group was established. •
	•Obtained ISO-9002 certification from the Bureau of Merchandise Inspection.
	•Received the 7 th Industrial Technology Development Award from the Ministry of
	Economic Affairs.
	•Implemented employee bonus and employee stock policy.
1997~2006	•China's re-invested company Ji Jing Institution (Shanghai) Co., Ltd. was re-named
	to Fu Hsing Industrial (Shanghai) Co., Ltd
	•Consolidated 100% owned subsidiary Formflex Enterprise Co., Ltd.
	•Invested in Ziyong Hardware Products (Taichang) Co., Ltd. in China.
	•Formed strategic alliance with Ingersoll Rand Group from the United States.
	rounde stategie analyse with ingerson rand Group non-the Onice Builds.

	•ERP system was officially launched to achieve a more efficient integration on
	corporate resources and information system.
	• E-Management: Introduced in BI (Business Intelligent) system to connect with the
	company's ERP database for prompter and comprehensive data analysis.
2007	•E-Pass system was introduced into the Mold Center to enhance the accuracy of
2007	production cost calculation and promote the overall competiveness.
	•Invested in China and set up ChangShu Fortune Packing Material Co., Ltd. with
	total investment amount of US 204,000 dollars.
	•ERP system was fully launched in Fu Hsing's Changhua Factory, as well as in
	Formflex Metal Industrial (Changshu) Co., Ltd. and Ziyong Hardware Products
	(Taichang) Co., Ltd. in China to further enhance the overall work efficiency and
2008	integrate corporate resources and information system.
	•Enlarged the scale of China investment project and increased the capital of
	Formflex Metal Industrial (Changshu) Co., Ltd. to US 9,000,000 dollars. The
	actual amount wired to China up to the end of 2008 was US 14,000,000 dollars.
	•Acquired ARCTEK Industrial Co., Ltd. to strengthen the industry's horizontal
	integration, increase the market share of door closer type products such as door
	hinge and floor hinge, and enhance the company's competitiveness.
2009	•Received AFNOR ASIA's ISO14001 international certification through TAF
2007	environment management monitoring system.
	•Implemented treasury stock buyback and used for capital reduction. The total
	capital at the time was NTD 1,884,521,700.
	Introduced Lean Production System.
	•Introduced BPM (Business Process Management) system.
2010	•Acquired 70% of Rui Sheng Industrial Co., Ltd. through ARCTEK Industrial Co.,
2010	Ltd.
	•All the issued outstanding securities changed to be non-physical securities.
	•Obtained the AEO certification from the Customs Administration, Ministry of
2011	
	Finance R.O.C. and became one of the good AEO safety certified companies.
	•Consolidated a 100% own subsidiary, Tai Master Enterprise Co., Ltd.
	•Spited Fu Hsing's Changhua branch that was responsible for the production and
	sale of door closer type products from the company and assigned it to Fu Hsing's
2012	subsidiary, Fortress Industrial Co., Ltd. on January 1 st , 2013.
01	•Established Arctek (Shanghai) International Trading Co., Ltd.
	•Invested USD5,000,000 in Formflex Metal Industrial (Changshu) Co., Ltd. in
	China to increase the capital.
	•Officially launched the operation of Remuneration Committee in first quarter.
	ornerary fautened the operation of Remuleration Commutee in first qualter.
2012	 •The door lock production base, Fu Hsing Industrial (Shanghai) Co., Ltd., in Shanghai stopped operation in the end of January due to land expropriation relating
2013	•The door lock production base, Fu Hsing Industrial (Shanghai) Co., Ltd., in

	customers with superior products and services.
	•Established the "Guidance for Ethical Operation Procedures and Behaviors" as a
	code of conduct for employee's external behaviors.
	•In order to cooperate with the door plate re-organization and consolidation project
	requested by the Household Registration Office, address of Fu Hsing's headquarter
	changed from "No.55-10, Benzhou Rd." to "No.88, Yucai Rd." on August 9 th .
	Merged Hundure Technology Co., Ltd. and entered into access security industry.
	Edited and published Fu Hsing's first "CSR Corporate Sustainable Development
	Report" (edited in accordance with GRI G4 index).
2014	Subsidiary Arctek (Shanghai) International Trading Co., Ltd. was appraised as "one
2014	of the top ten access security hardware companies in China" by China Hardware
	Technological Innovation Strategy Union in the year of 2013.
	Established Fortress Door Control Product (Changshu) Co., Ltd.
	Established Tong Sing Co., Ltd.
	The "2014 CSR Report" was certified by the SGS.
	Received the honor of "Good Fortune Enterprise Label Award"
2015	•A warehousing facility measuring 50,000 sqft was acquired in Georgia State,
	United States for further cultivating North America market and providing better
	services to customers.
	•Subsidiary, ARCTEK Industrial Co., Ltd., acquired land and factory in Changhua
	County Beidou Industrial Zone for future use in order to meet with the group's
	goal in continuous operation.
2016	•Rewarded the "Healthy Workplace Badge for Heath Promotion" by the Health
	Promotion Administration", Ministry of Health and Welfare
	•Rewarded as "2016 Sport Corporation" from the Sports Administration, Ministry
	of Education.

C. Corporate Governance Report

(1) Organization System

1. Organization Chart

Data drawn: Dec. 31, 2016

Organization Chart of Taiwan Fu Hsing Industrial Co., Ltd.



2.	Business	Scope	of Major	Business	Units:
	Dabiness	200pe	01 1114 01		e mes.

Department	Top Executive Officer	Business Scope
Internal Audit Office	Senior Officer	To plan and execute the company's audit system.
President Office	President	To plan and analyze the company's operation strategy, management system, labor safety and health, legal affairs, and stock affairs.
IT Department	Manager	Responsible for the company's information engineering system.
Administration Dept.	Manager	Responsible for human resources, administrative issues, and employee education and training.
Finance Dept.	Chief Finance Officer	Responsible for accounting, cashier, taxation, cost, and fund management.
Security System Product Group	Group President	Responsible for the research, development, manufacturing, marketing, and after-sale services of door lock type products.
Supply Chain Group	Group President	Responsible for the research, development, manufacturing, marketing and after-sale services of home hardware, auto parts, motorcycle parts, and parts for 3C products.
Door Closer Group	Group President	Responsible for the research, development, manufacturing, marketing, and after-sale services of door closer, door hinge, floor hinge, and other related products.

(2) Information on the company's directors, supervisors, President, Vice President, Director, and the superintendents of all the company's divisions and branch units

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	Intormation	on directors	and cu	nervicore	
т.	Information	on unceiors	and su		(1)

-		initiation of			<u> </u>	~ (-)													
Title	Nationalit y or	Name	Gender	Post Beginnin	Term of	Date of First	Shareholding of Date Elected		Current Shareholding		Current Shareholding of Spouse and Minors		Shareholding under Other's Name				Manager who is a spouse or a relative within two generations		
The	Place of Registrati on	Ivame	Gender	g Date	Office	Elected	Shares Held	Stake	Shares Held	Stake	Shares Held	Stake	Shares Held	Stake	Experiences	and other company Concurre ntly	Title	Name	Relation
Chairman	Taiwan R.O.C.	LIN, Jui-Chang	Male	Jun. 18, 2014	3 Years	79.05.31	1,624,978 (Note 2)	0.86%	1,624,978 (Note 2)	0.86%	597,576	0.32%	-	-	Soochow University - Accounting	Note 2	Presid ent	CHANG , Jui-Pi LIN, Wen-Hsi ng	Spouse Brother
President	Taiwan R.O.C.	CHEN, Chien-Kun	Male	Jun. 18, 2014	3 Years	82.02.24	675,132 (Note 2)	0.36%	675,132 (Note 2)	0.36%	6,940	-	-	-	Soochow University - Accounting	Note 3	-	-	-
Director	Taiwan	Representa tive of Hong He Investment Co., Ltd.: CHU, Jung-Ho	Male	Jun. 18, 2014	3 Years	97.05.31	1,827,000 (Note 1)	0.97%	1,827,000 (Note 1)	0.97%	-	-	-	-	National SunYat- Sen University - EMBA	Note 4	-	-	-
Director	U.S.A.	Representa tive of Fu Zhi Investment Developm ent Co., Ltd.: Michael A.Hoer	Male	Jun. 18, 2014	3 Years	97.05.31	10,091,30 7 (Note 1)	5.35%	10,091,30 7 (Note 1)	5.35%	-	_	-	-	Brigham Young University - MBA	Note 5	-	-	-

Data drawn on: Dec. 31, 2016

Director	Taiwan R.O.C.	Representa tive of Fu Zhi Investment Developm ent Co., Ltd.: LIU, Ju-Shan	Male	Jun. 18, 2014	3 Years	94.05.31	10,091,30 7 (Note 1)	5.35%	10,091,30 7 (Note 1)	5.35%	-	_	-	_	National Taiwan University of Science and Technology – Industrial Managemen t Graduate	Note 6	_	-	-
Supervisor	Taiwan R.O.C.	Representa tive of Fu Yuan Investment Co., Ltd.: LIN, Wen-Hsin g	Male	Jun. 18, 2014	3 Years	88.04.16	1,844,185 (Note 1)	0.98%	2,697,185 (Note 1)	1.43%	90,045	0.05%	-	-	Cheng Shiu College - Machinery	Note 7	Chair man	LIN, Jui-Chan g	Brother
Supervisor	Taiwan R.O.C.	Representa tive of Fu Yuan Investment Co., Ltd.: HUANG, Fu-Ti	Male	Jun. 18, 2014	3 Years	88.04.16	1,844,185 (Note I)	0.98%	2,697,185 (Note I)	1.43%	-	-	_	-	Feng Chia University - Statistics	Note 8	-	-	-

Note 1: Number of shares held by corporate shareholders.

- Note 2: Is concurrently a director in Fu Hsing Americas, INC., a director in Allegion Fu Hsing Limited, a director in Fine Blanking & Tool Co., Ltd., a director in ALLEGION Fu Hsing Holdings., LTD., the Chairman of ARCTEK Industrial Co., Ltd., a director in Launch Technologies Co., Ltd., an supervisor in Taiflex Scientific Co., Ltd., a supervisor in Advanced International Multitech Co., Ltd., a director in De Zhi Mei international Co., Ltd., a director in Artek (Shanghai) Safety Protection Technology Co., Ltd. (the original Arctek (Shanghai) International Trading Co., Ltd.), the Chairman of Fortress Industrial Co., Ltd., and the Chairman of Tong Hsing Enterprise Co., Ltd.
- Note 3: Is concurrently the President of the Company, the Chairman of Master United Investment Group Ltd., the Chairman of Formflex Enterprise Co., Ltd., the Chairman of Formflex Metal Industrial (Changshu) Co, Ltd., the Chairman of Ziyong Hardware Products (Taichang) Co., Ltd., a director in ARCTEK Industrial Co., Ltd., the Chairman of Rui Sheng Industrial Co., Ltd., a director of ALLEGION Fu Hsing Holdings., LTD., the President and a director in Fortress Industrial Co., Ltd., the Chairman of Fortress Door Control Product (Changshu) Co., Ltd., and a director of Tong Hsing Enterprise Co., Ltd.
- Note 4: Is concurrently the President of business group in the company, the Chairman of Fu Hsing Americas, INC., a director of ARCTEK Industrial Co., Ltd., a director in Rui Sheng Industrial Co., Ltd., a director in ALLEGION FU HSING LIMITED, a director in Allegion Fu Hsing Holdings., Ltd., a director in Ziyong Hardware Products (Taichang) Co., Ltd., the Chairman of Artek (Shanghai) Safety Protection Technology Co., Ltd. (the original Arctek (Shanghai) International Trading Co., Ltd.), the Vice Chairman of Fortress Industrial Co., Ltd., a director in Fortress Door Control Product (Changshu) Co., Ltd., a director in Hundure Technology Co., Ltd., and the Chairman of H&C Econ Tech Engineering Co., Ltd.
- Note 5: Is concurrently a consultant in First Western Advisors, the Honorary Chairman of the Cooper Directional Drilling, and a director in Allegion Fu Hsing Limited.
- Note 6: Is concurrently the General Manager of Waterland Venture Capital, the Chairman of Quo Want International Financing and Leasing Corporation, and a director in Fortress Industrial Co., Ltd.

Note 7: Is concurrently a director in Ziyong Hardware Products (Taichang) Co., Ltd. and a director in Formflex Metal Industrial (Changshu) Co., Ltd.

Note 8: Is concurrently a supervisor in Everlance Co., Ltd., a supervisor in Fortress Industrial Co., Ltd., and an independent director in Emerging Display Technologies Corp.

1. Information on directors and supervisors (II)

Name of Corporate Shareholders	Major Shareholders of the Corporate Shareholder*	Note
	Fu Xun Investment Co., Ltd.	45.75%
	Hong Cheng Investment Co., Ltd.	16.77%
	Lian Guang Investment Co., Ltd.	13.66%
Fu Yuan Investment Co., Ltd.	Sheng You Investment Co., Ltd.	10.43%
	De Li International Investment Co., Ltd.	7.33%
	Yuan Sheng International Investment Co., Ltd.	3.43%
	CHEN, Chien-Kun	2.63%
	LIN, Chao-Hung	33.3%
Hong He Investment Co., Ltd.	LIN YIN, Li-Wen	33.3%
	LIN, Shao-Chien	33.3%
	Fu Xun Investment Co., Ltd.	45.10%
	Hong Cheng Investment Co., Ltd.	16.77%
	Lian Guang Investment Co., Ltd.	13.66%
	Sheng You Investment Co., Ltd.	9.00%
	De Li International Investment Co., Ltd.	7.32%
Fu Zhi Investment Development	CHEN, Chien-Kun	2.63%
Co., Ltd.	WU, Shu-Hao	1.57%
	LIN, Shu-Yuan	1.14%
	WU, I-Hsin	0.72%
	LIN, Chih-Ning	0.72%
	LIN, Chih-Wei	0.72%
	LIN, Jui-Chang	0.65%

* For major shareholders, who are also legal persons, fill up the form below.

1. Information on directors and supervisors (III)

Name of Corporate Shareholders	Major Shareholders of the Corporate Shareholder	Note
	CHANG, Jui-Pi	37.96%
	LIN, Tzu-Shuan	33.02%
Fu Xun Investment Co., Ltd.	CHANG, Shan	12.35%
	LIN, Tzu-Yang	13.58%
	LIN, Jui-Chang	3.09%
	LIN YIN, Li-Wen	49.64%
Hong Cheng Investment Co.,	LIN, Chao-Hung	47.74%
Ltd.	LIN, Shao-Chien	1.31%
	LIN, Shao-Chieh	1.31%
	LIN, Wen-Hsing	26.88%
Lian Guang Investment Co.,	HSU, Mei-Hui	25.00%
Ltd.	LIN, Chih-Cheng	24.37%
	LIN, Chih-Yu	23.75%
	LIN, Miao-Chen	33.04%
	LIN, Teng-Tsai	31.30%
	CHANG, Shan	21.74%
	LIN, Ping-Kuan	5.22%
Sheng You Investment Co., Ltd.	LIN, Chih-Wei	4.35%
	LIN, Chih-Ning	1.74%
	SHIH, Wei-Ming	0.87%
	SHIH, Chin-Hung	0.87%
	SHIH, Chin-I	0.87%
	LIN, Miao-Yin	32.26%
De Li International Investment	CHEN, Chen-Yueh	30.65%
Co., Ltd.	CHEN, Ssu-Chin	19.35%
	CHEN, Ssu-Kai	17.74%

1. Information on directors	and supervisors (IV)
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	experience	least 5 years ves and profest tions listed be	sional		C	Cond	ition	s of I	Indej	pend	ence	*		
Qualification	lecturer from public or private colleges in business,	Judges, prosecutors, lawyers, accountants, or other business related technical staffs who are holders of professional or specialized vocational certification from state exam	legal affairs, finance, accounti ng, or other business related fields.	1	2	3	4	5	6	7	8	9	10	Number of concurre nt duties in other public compani es as independ ent directors
LIN, Jui-Chang	-	-	\checkmark	-	-	-	-	\checkmark	-	\checkmark	-	\checkmark	\checkmark	-
CHEN, Chien-Kun	-	-	\checkmark	-	-	-	-	\checkmark	-	\checkmark	\checkmark	\checkmark	\checkmark	-
Representative of Hong He Investment Co., Ltd.: CHU, Jung-Ho	-	-	\checkmark	-	-	-	-	~	-	~	\checkmark	\checkmark	-	-
Representative of Fu Zhi Investment Development Co., Ltd.: Michael A.Hoer	-	-	√	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	~	~	\checkmark	\checkmark	-	-
Representative of Fu Zhi Investment Development Co., Ltd.: LIU, Ju-Shan	-	-	~	~	~	\checkmark	~	~	~	~	~	~	-	-
Representative of Fu Yuan Investment Co., Ltd.: LIN, Wen-Hsing	-	-	~	-	-	-	-	~	-	~	-	~	-	-
Representative of Fu Yuan Investment Co., Ltd.: HUANG, Fu-Ti	-	-	~	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	~	~	\checkmark	\checkmark	-	1

Note: Please mark "✓" in the relevant criteria for directors and supervisors, who have met the following criteria two years before being elected and during their tenure.

(1) Neither an employee of the company nor of its affiliated enterprises.

(2) Neither a director nor a supervisor of the company nor of its affiliated enterprises (Exceptions apply to independent directors that directly and indirectly hold more than

50% or above of the voting shares of the company or its parent company).

- (3) A natural person shareholder that neither him/herself, his/her spouse, or minor children or under other person's name holds more than 1% of the total outstanding shares of the company nor on the list of the top ten major natural person shareholder.
- (4) Not a spouse, a second-degree relative, or third-degree immediate blood relative of the person that is in the three categories mentioned above.
- (5) Neither a director, supervisor, or employee of a corporate shareholder that indirectly holds more than 5% of the company's total outstanding shares nor a director, supervisor, or employee of any of the top 5 major corporate shareholders.
- (6) Not a director (council member), supervisor, manager, or shareholder that holds more than 5% of shares of any of the affiliated enterprises that financially or commercially relate to the company.
- (7) Neither an individual professional nor an owner, partner, director (council member), supervisor, manager, or spouse of an sole proprietorship, partnership, corporation, or institution that provides operational, legal, financial, or accounting services to the company or its affiliated enterprises. Exceptions apply to members of the Remuneration Committee that shall carry out their duties in accordance with Article 7 of the Regulations Governing the Appointment and Exercise of Powers by the Remuneration Committee of a Company Whose Stock is Listed on the Stock Exchange or Traded Over The Counter.
- (8) Not a second-degree relative or spouse of other directors.
- (9) No matters related to Article 30 of the Company Act.
- (10) Not elected from the government, legal person, or its representative as stated in Article 27 of the Company Act.

			-017					-							1
Title	Nationality	Name	Gender	Post Beginning Date	Shareh	olding	Sharehold: Spouse and		under	cholding Other's ame	Education & Experiences	Post in other company		ger who is a second s	
				(yy/mm/dd)	Shares	Holding %	Shares	Holdi ng %	Shares	Holding %	Experiences	concurrentl y	Title	Name	Relation
President	Taiwan R.O.C.	CHEN, Chien-Kun	Male	1994/01/01	675,132	0.36%	6,940	-	-	-	Soochow University - Accounting	Note 1	-	-	-
Group President	Taiwan R.O.C	CHU, Jung-Ho	Male	2008/01/01	95,244	0.05%	-	-	-	-	National Sun Yat-Sen University –	Note 2	-	-	-
Group President	Taiwan R.O.C	LIN, Teng-Tsai	Male	2008/01/01	200,129	0.11%	43,428	0.02 %	-	-	National Hsin Hua Industrial Vocational High	Note 3	-	-	-
Vice President	Taiwan R.O.C	CHANG, Jui-Pi	Female	2010/05/01	597,576	0.32%	1,624,978	0.86 %	-	-	Ming Chuan University – International Trade	None	Directo r	LIN, Tzu-Hsua n	Mother-So n
Vice President	Taiwan R.O.C	WANG, Han-Ting	Male	2010/05/01	28,439	0.02%	-	-	-	-	National Cheng Kung University – Mechanical Engineering	Note 4	-	-	-
Director	Taiwan R.O.C	LI, Chen-Hui	Male	2004/10/01	968	-	-	-	-	-	Tung Hai University -	None	-	-	-
Director	Taiwan R.O.C	LIN, Shih-Huan g	Male	2012/01/01	40,000	0.02%	-	-	-	-	University of Michigan – Ann Arbor – Doctoral in Machinery	None	-	-	-
Director	Taiwan R.O.C	LIN, Tzu-Hsuan	Male	2014/04/01	775,191	0.41%					University of Technology, Sydney - MBA	Note 5	Vice Preside nt	CHANG, Jui-Pi	Mother-So n
Director	Taiwan R.O.C	CHANG, Chin-Shen	Male	2015/01/01	42,533	0.02%	103	-	-	-	National Kaohsiung	None	-	-	-

 Information on the President, Vice President, Director, and superintendents of all the company's groups and branch units. Data drawn on April 21st, 2017

Title	Nationality	Name	Gender	Post Beginning	Shareh	olding	Shareho	olding olding of nd Minors	under	holding Other's ame	Education &	Post in other company			spouse or a generations
	·			Date (yy/mm/dd)	Shares	Holding %	Shares	Holding %	Shares	Holding %	Experiences	concurrentl y	Title	e Na	me $\frac{\text{Relatio}}{n}$
Director	Taiwan R.O.C	CHU, Hung-Yang	Male	2014/09/10	23,354	0.01%					Fu Jen Catholic University – International Trade	None			
Director	Taiwan R.O.C	CHANG, Chin-Shen	Male	2015/01/01	42,533	0.02%	103	-	-	-	National Kaohsiung	None	-	-	-
Chief Finance Officer	Taiwan R.O.C.	LI, Kuo-Wei	Male	2015/02/01	2,000	0.001%	-	-	-	-	National Chengchi University - Accounting	Note 6	-	_	-
Plant Manager	Taiwan R.O.C.	CHUNG, Hsuan-Tun	Male	2004/10/01	2,000	0.001%	-	-	-	-	Aletheia University –	None	-	-	-
Manager of Human Resources Dept.	Taiwan R.O.C.	TSAI, Yen-Fen	Female	2009/01/01	-	-	-	-	-	-	National Cheng Kung University affiliated National Open University and Supplementary Junior College – Business Information	None	-	-	-
Manager of IT Dept.	Taiwan R.O.C.	TSAI, Yu-Kung	Female	2005/09/01	4,020	0.002%	-	-	-	-	Chung Yuan Christian University-	None	-	-	-

Note 1:Is concurrently the President of the Company, the Chairman of Master United Investment Group Ltd., the Chairman of Formflex Enterprise Co., Ltd., the Chairman of Formflex Metal Industrial (Changshu) Co, Ltd., the Chairman of Ziyong Hardware Products (Taichang) Co., Ltd., a director in ARCTEK Industrial Co., Ltd., the Chairman of Rui Sheng Industrial Co., Ltd., a director of ALLEGION Fu Hsing Holdings., LTD., a director of Artek (Shanghai) Safety Protection Technology Co., Ltd. (the original Arctek (Shanghai) International Trading Co., Ltd.), the President and also a director in Fortress Industrial Co., Ltd., the Chairman of Fortress Door Control Product (Changshu) Co., Ltd., and a director of Tong Hsing Enterprise Co., Ltd.

Note 2: Is concurrently the President of a business group in the company, the Chairman of Fu Hsing Americas, INC., a director of ARCTEK Industrial Co.,

Ltd., a director in Rui Sheng Industrial Co., Ltd., a director in ALLEGION FU HSING LIMITED, a director in Allegion Fu Hsing Holdings, Ltd., a director in Ziyong Hardware Products (Taichang) Co., Ltd., the Chairman of Artek (Shanghai) Safety Protection Technology Co., Ltd. (the original Arctek (Shanghai) International Trading Co., Ltd.), the Vice Chairman of Fortress Industrial Co., Ltd., a director in Fortress Door Control Product (Changshu) Co., Ltd., a director in Hundure Technology Co., Ltd., and the Chairman of H&C Econ Tech Engineering Co., Ltd.

- Note 3: Is concurrently a director in Ziyong Hardware Products (Taichang) Co., Ltd., a director in Formflex Metal Industrial (Changshu) Co., Ltd., a director in Fortune Industrial Ltd., a director in ChangShu Fortune Packing Material Co., Ltd., a director of Artek (Shanghai) Safety Protection Technology Co., Ltd. (the original Arctek (Shanghai) International Trading Co., Ltd.), a director in Fortress Door Control Product (Changshu) Co., Ltd., and a director in Tong Hsing Enterprise Co., Ltd.
- Note 4: Is concurrently the Executive Vice President of the Fu Hsing Americas, INC.
- Note 5: Is concurrently the President of Artek (Shanghai) Safety Protection Technology Co., Ltd. (the original Arctek (Shanghai) International Trading Co., Ltd.), a supervisor in ARCTEK Industrial Co., Ltd., a director in Fortress Industrial Co., Ltd., a director in Fortress Door Control Products (Changshu) Co., Ltd., and a supervisor in Tong Hsing Enterprise Co., Ltd.
- Note 6: Is concurrently a supervisor in ARCTEK Industrial Co., Ltd., a supervisor in Rui Sheng Industrial Co., Ltd., a supervisor in Fortress Industrial Co., Ltd., a supervisor in Fortress Door Control Products (Changshu) Co., Ltd., a supervisor in Tong Hsing Enterprise Co., Ltd., and a supervisor in Hundure Technology Co., Ltd.

(3) Remuneration paid to directors, supervisors, President and Vice President in current fiscal year.

1. Remuneration paid to directors

			I																	Unit: NT	TD 1,00	<u>)</u>																																					
				Remune	eration paid	d to direc	tors					Relev	vant rem	unerati	on paid to	o staff ho	lding cor	current	posts			Rer																																					
Title			ineration (A)	tion Retirement Payment (B)		Director's Compensatio n (C)		Business Incurred Fees (D) (Note 1)		Summation of A, B, C and D to NIAT (%) (Note 2)		special fees, Payr		Retirement Payment (F) (Note 4)		Employee's Con		mpensation (G)		Summation of A, B, C, D, E, F and G to NIAT (%) (Note 2)		Remuneration received from investments in other subsidiaries																																					
Title	Name	The Company	All comp conso	The	All companies u consolidated 1	The	All comp conso	The	All comp conso	The	All companies consolidatec	The	All comp conso	The	All companies u consolidated 1	The Co	ompany	unde conso	mpanies er the lidated port	The	All companies consolidatec																																						
		pany	any	any	any	any	any	bany	oany	any	any	any	any	anies under the idated report	oanies under the lidated report	panies under the lidated report	oanies under the lidated report	oanies under the lidated report	panies under the lidated report	panies under the blidated report	npanies under the olidated report	npanies under the olidated report	panies under the olidated report	panies under the vlidated report	panies under the lidated report	oanies under the lidated report	panies under the blidated report	panies under the slidated report	panies under the olidated report	panies under the olidated report	panies under the vlidated report	panies under the lidated report	panies under the olidated report	npanies under the olidated report	npanies under the olidated report	All companies under the consolidated report	panies under the olidated report pany	The Company	panies under the lidated report) Company	All companies under the consolidated report	Company	ll companies under the consolidated report	The Company	l companies under the consolidated report	The Company	All companies under the consolidated report	The Company	panies under the lidated report	Cash Bonus	Stock Bonus	Cash Bonu s	Stock Bonus	The Company	l companies under the consolidated report				
Chairman	Note 5																																																										
Director	Note 6																																																										
Director	Note 7	-	-	-	-	10,500	10,500	3,352	3,352	1.69%	1.69%	10,280	11,893	418	418	21,386	-	21,386	-	5.60%	5.80%	None																																					
Director	Note 8																																																										
Director	Note 9																																																										

*Except for the above discloser, remunerations paid to directors for providing services (such as service as a non full-time consultant etc.) to any of the company in the financial reports during the most current fiscal year: None

Note 1: Included travelling expense of \$120.

Note 2: NIAT referred to the net earnings after tax of \$819,739 in 2016.

Note 3: Included assigned business car expense \$1,020.

Note 4: Was a reserve account for retirement benefits in 2016, which was not yet paid.

Note 5: LIN, Jui-Chang

Note 6: CHEN, Chien-Kun

Note 7: CHU, Jung-Ho, representative of Hong He Investment Co., Ltd.

Note 8: Michael A.Hoer, representative of Fu Zhi Investment Development Co., Ltd.

Note 9: LIU, Ju-Shan, representative of Fu Zhi Investment Development Co., Ltd.

Remuneration Range Table

		Nan	ne of Director	
Remuneration range for directors of the company	The total of first four rer	nunerations (A+B+C+D)	The total of first seven rem	unerations (A+B+C+D+E+F+G)
	The Company	All Companies in the Consolidated Report	The Company	All Companies in the Consolidated Report
Less than NT\$2,000,000	-	-	-	-
NT\$2,000,000 (including)~NT\$5,000,000 (excluding)		LIN, Jui-Chang CHEN, Chien-Kun CHU, Jung-Ho (Representative of Hong He Investment Co., Ltd.) LIU, Ju-Shan (Representative of Fu Zhi Investment Development Co., Ltd.)	LIU, Ju-Shan (Representative of Fu Zhi Investment Development Co., Ltd.)	LIU, Ju-Shan (Representative of Fu Zhi Investment Development Co., Ltd.)
NT\$5,000,000 (including)~NT\$10,000,000 (excluding)	Michael A.Hoer (representative of Fu Zhi Investment Development Co., Ltd.)	Michael A.Hoer (Representative of Fu Zhi Investment Development Co., Ltd.)	Michael A.Hoer (Representative of Fu Zhi Investment Development Co., Ltd.)	Michael A.Hoer (Representative of Fu Zhi Investment Development Co., Ltd.)
NT\$10,000,000 (including)~NT\$15,000,000 (excluding)	-	-	LIN, Jui-Chang CHEN, Chien-Kun CHU, Jung-Ho (Representative of Hong He Investment Co., Ltd.)	LIN, Jui-Chang CHEN, Chien-Kun
NT\$15,000,000 (including)~NT\$30,000,000 (excluding)	-	-	-	CHU, Jung-Ho (Representative of Hong He Investment Co., Ltd.)
NT\$30,000,000 (including)~NT\$50,000,000 (excluding)	-	-	-	-
NT\$50,000,000 (including)~NT\$100,000,000 (excluding)	-	-	-	-
NT\$100,000,000 and above	-	-	-	-
Total	5	5	5	5

2.Remuneration paid to supervisors

Unit: NTD1,000

			Ren	nuneration p	aid to superv	isors		Summation of A, B and		
Title	Name	Remuneration (A)		Compensation(B)		Business Incurred Fees (C) (Note 1)		C to NIA	Remuneration received from investments	
		The Company	All Companies in the Consolidate d Report	The Company	All Companie s in the Consolida ted Report	The Company	All Companies in the Consolidate d Report	The Company	All Companies in the Consolidat ed Report	in other subsidiaries
Supervisor	Representative of Fu Yuan Investment Co., Ltd.: LIN, Wen Hsing		_	4,500	4,500	48	48	0.55%	0.55%	None
Supervisor	Representative of Fu Yuan Investment Co., Ltd.: HUANG, Fu-Ti			1,500	1,500			0.5570	0.0070	

Note 1: Included travelling expense of \$48.

Note 2: NIAT referred to the net earnings after tax of \$819,739 in 2016.

	Remuneration Range Table	
	Name of	Supervisor
Remuneration range for supervisors of the company	The total of first three	remunerations(A+B+C)
1 2	The Company	All Companies in the Consolidated Report
Less than NT\$2,000,000	-	-
NT\$2,000,000 (including)~NT\$5,000,000 (excluding)	LIN, Wen-Hsing (Representative of Fu Yuan Investment Co., Ltd.) HUANG, Fu-Ti (Representative of Fu Yuan Investment Co., Ltd.)	LIN, Wen-Hsing (Representative of Fu Yuan Investment Co., Ltd.) HUANG, Fu-Ti (Representative of Fu Yuan Investment Co., Ltd.)
NT\$5,000,000 (including)~NT\$10,000,000	-	-
(excluding)		
NT\$10,000,000 (including)~NT\$15,000,000	-	-
(excluding)		
NT\$15,000,000 (including)~NT\$30,000,000	-	-
(excluding)		
NT\$30,000,000 (including)~NT\$50,000,000	-	-
(excluding)		
NT\$50,000,000 (including)~NT\$100,000,000	-	-
(excluding)		
NT\$100,000,000 and above	-	-
Total	2	2

3. Remuneration paid to President and Vice President

Unit: NT\$1,000 **Retirement Payment** Rewards and Summation of A, B, C (B) Special Fees, etc... and D to NIAT (%) Salary(A) Employee's Compensation (D) (C) (Note 3) Remuneration (Note 1) (Note 2) received from All Companies in All All All investments in Title Name The Company Compa the Consolidated All Compan Compa The other Report Companies ies in nies in nies in The The The Compan subsidiaries the the the in the Company Company Company Consoli Stock Cash Stock Cash Consolidate Consol у Consoli dated d Report idated dated Bonus Bonus Bonus Bonus Report Report Report CHEN, Chien-Kun President **Group President** LIN, Teng-Tsai **Group President** CHU, Jung-Ho 11,930 16,153 1,371 22,930 22,930 1,371 1,484 1,760 4.60% 5.15% None --Vice President CHANG, Jui-Pi Vice President WANG, Han-Ting

Note 1: Was a reserve account for retirement benefits in 2016, which was not yet paid.

Note 2: Included assigned business car expense \$1,710.

Note 3: NIAT referred to the net earnings after tax of \$819,739 in 2016.

Remuneration Range Table

	Name of Pres	ident and Vice President
Remuneration range for President and Vice President of the company	The Company (Note 6)	All Companies under the Consolidated Report E (Note 7)
Below NT\$2,000,000	-	-
NT\$2,000,000 (including)~NT\$5,000,000 (excluding)	CHANG, Jui-Pi; WANG, Han-Ting	CHANG, Jui-Pi
NT\$5,000,000 (including)~NT\$10,000,000(excluding)	CHEN, Chien-Kun; LIN, Teng-Tsai	CHEN, Chien-Kun; LIN, Teng-Tsai; WANG, Han-Ting
NT\$10,000,000 (including)~NT\$15,000,000 (excluding)	CHU, Jung-Ho	CHU, Jung-Ho
NT\$15,000,000 (including)~NT\$30,000,000 (excluding)	-	-
NT\$30,000,000 (including)~NT\$50,000,000 (excluding)	-	-
NT\$50,000,000 (including)~NT\$100,000,000 (excluding)	-	-
NT\$100,000,000 and above	-	-
Total	5	5

4. Names of managers receiving employee's compensation and the	allo	cation

	Fiscal Year 2016/ Unit: NTD						
	Job Title (Note 1)	Name (Note 1)	Amount of Stock Compensation	Amount of Cash Compensation	Total	Total Amount in % out of NIAT (%) (Note 2)	
	President	CHEN, Chien-Kun			29,438	3.59%	
	Group President	CHU, Jung-Ho					
	Group President	LIN, Teng-Tsai					
	Vice President	CHANG, Jui-Pi					
	Vice President	WANG, Han-Ting					
	Director	LI, Chen-Hui	-				
Mai	Director	CHU, Hung-Yang					
Managers	Director	LIN, Tzu-Hsuan		29,438			
ers	Director	LIN, Shih-Huang					
_	Director	CHANG,					
		Chin-Sheng					
	Plant Manager	CHUNG,					
		Hsuan-Tung					
	Chief Finance	LI, Kuo-Wei					
	Office						

Note 1: According to Remuneration Committee's Letter Tai-Cai-Zheng-San-Zi No.0920001301, dated March 27th, 2003, the applicable range for managers is ruled as the following:

(1)President and similar rank

(2)Vice President and similar rank

(3)Director and similar rank

(4)Superintendent in Financial Department

(5)Superintendent in Accounting Department

(6)Other personnel that have administrative power over the company affairs or have the right of signature.

Note 2: NIAT referred to the net earnings after tax of \$819,739 in 2016.

5. Analysis of net profit distribution to directors, supervisors, President and Vice President:

Title	Proportion of net profit distributed to the company's directors, supervisors, President and vice President in the 2016 company report and consolidated report.	Proportion of net profit distributed to the company's directors, supervisors, President and Vice President in the 2015 company report and consolidated report.		
Directors	5.80%	6.11%		
Supervisors	0.55%	0.57%		
President & Vice President	5.15%	6.04%		

Total remunerations paid to the company's Chairman, President, and Vice President includes the basic salary, allowance for additional duty and meal. The salary is calculated based on education background, work experiences, work performance, contribution level, and seniority. A year-end bonus is distributed based on the company's operation performance of the year.

(4) Corporate Governance Practices

1. Information on the operation of Board of Directors

During the fiscal year 2016, <u>5</u> Board Meetings were conducted. The name lists of the attendees are as follows:

Title	Name	Attendan ce in Person	Attendanc e in proxy	Actual Attendance Rate (%)	Remarks
Chairman	LIN, Jui-Chang	5	0	100%	
Director	CHEN, Chien-Kun	5	0	100%	
Director	Representative of Hong He Investment Co., Ltd.: CHU, Jung-Ho	5	0	100%	
Director	Representative of Fu Zhi Investment Development Co., Ltd.: Michael A.Hoer	4	0	80%	
Director	Representative of Fu Zhi Investment Development Co., Ltd.: LIU, Ju-Shan	5	0	100%	
Supervisor	Representative of Fu Yuan Investment Co., Ltd.: LIN, Wen-Hsing	4	0	80%	
Supervisor	Representative of Fu Yuan Investment Co., Ltd.: HUANG, Fu-Ti	5	0	100%	

Other things should be noted:

- 1.According to Article 14-3 of the Securities and Exchange Act, if an independent director has a dissenting opinion or qualifying opinion and such opinion was recorded or taken down as written statements, the date of Board of Directors Meeting, term, all independent directors' opinions in the resolutions and the company's reaction to the independent's opinions should be addressed: Not applicable.
- 2. The implementation to avoid motions with matters bearing on director's personal interests. Name of director, contents of the motion, reasons to avoid conflicts of interests, and the voting situation: Not applicable.
- 3. The goal and implementation of enhancing Board of Director's function in the most recent fiscal year (ex. setting up audit committee, enhancing information transparency, etc...):

Directors to pursue further education: attended various seminar, including the

"Corporate Governance Forum – how to respond to tax reform" held by Deloitte, the "2016 Corporate Governance Forum Series – Insider Trading & Corporate Social Responsibility" held by Securities & Futures Institute, "Corporate Governance Forum – High Asset Customer's Wealth Management" held by Taiwan Academy of Banking and Finance, the "2016 Insider Trading related Law Compliance Seminar for Public Companies" held by Securities & Futures Institute", and the "Seminar of Writing Practices and Tools for making CSR report – From Communication to Continuous Operation" held by Chinese Industrial Resources Integration & Development.

To promote information transparency: according to Article 14-6 of the Securities and Exchange Act, Remuneration Committee was established and its operation and administration standard was added in the company's internal control system.

Implementation status: Implemented in accordance with the Board of Director's Rules of Procedures; and the implementation were good.

2. Information relating to the operation of Auditing Committee: Not Applicable.

 Supervisors participating in the operation of Board of Directors Meeting. During the fiscal year 2016, <u>5</u> Board Meetings were conducted. The name lists of the attendees are as follows:

Title	Name	Attendance in Person	Actual Attendance Rate (%)	Remarks
Supervisor	Representative of Fu Yuan Investment Co., Ltd.: LIN, Wen-Hsing	4	80%	
Supervisor Representative of Fu Yuan Investment Co., Ltd.: HUANG, Fu-Ti		5	100%	

1. Composition and duty of supervisors:

i.The communication conditions among supervisors, company staffs and shareholders (such as the communication channels and methods, etc...):

Besides the communication during Board of Director's Meetings or Shareholder's Meetings, when there is a need of communication, the company's staffs or shareholders can also reach and communicate with the supervisor through agent for stock affairs at any time. Therefore, there have been established appropriate communication channels among the supervisors and company staffs and shareholders.

ii. The communication conditions among supervisors, internal audit executives, and accountants (such as communication matters with regard to the company's financial or marketing issues, communication methods and results, etc...):

Supervisors can contact the company's audit executives and accountants to discuss matters with regard to the company's financial, marketing, internal control system, and audit status at any time. In addition, supervisors can also sit in the Board of Director's Meeting to listen and discuss the company's financial and audit related reports. Therefore, there have been established appropriate communication channels among the supervisors and the company's internal audit executives and accountants.

2. If there are any suggestions made by the supervisors during the Board of Director's Meeting, such suggestions shall be stated along with the date of Board of Director's Meeting, term, content of the motion, resolutions, and the reactions to such suggestions made by supervisors. None.

4. The implementation of corporate governance and the divergence from the regulated Best-Practice Principles for TSE/GTSM Listed Companies and the reason for such divergences.

			Implementation Status (Note 1)	Divergence from the
List of <u>Assessments</u>	<u>Yes</u>	<u>No</u>	Summary & Explanation	regulated Best Practices and Reasons of the Divergence
 Whether the company establishes and discloses corporate governance principles following the regulated "Corporate Governance Best Practice Principles for TWSE/GESM Listed Companies"? 		✓	The company has not yet established corporate governance related practice principles, but the company has set up practice principles for ethical operation and corporate governance's self-assessing report, and such rules are smoothly implemented.	No significant divergence
 Regarding the company's share structure and stockholder's equity A.Whether the company sets up internal work procedures to handle suggestions, questions, disputes and lawsuits with shareholders, and whether the procedures are implemented accordingly? B.Whether the company holds the information on the company's major shareholders with controlling interests and the ultimate controlling parties that stand behind the major shareholders? C.Whether the company establishes and implements rules for risk management with affiliated companies and builds the firewall mechanism? D.Whether the company establishes internal regulations to prohibit insiders from utilizing un-disclosed information to purchase/sell securities? 	* *	~	 A. The company has not yet set up internal work procedures, but the company has appointed spokesperson and acting spokesperson to deal with suggestions, disputes and other problems arising from shareholders. B. The shareholding of the company is quite centralized. Besides, the company does pay attention to the company's securities trading status in the market all the time. C. The company has already established related rules in the company's internal control system according to laws and regulations. D. The company has set up "Work Procedures to Handle Significant and Important Information". 	No significant divergence
3. Composition and duties of Board of Directors A.Whether the company sets up rules for the diversity of the members of Board of Director and whether the rules are truly implemented?		~	A.The company has not yet established rules for the diversity of the members of Board of Directors and so unable to carry out the rules. But such rules are	No significant divergence

			Implementation Status (Note 1)	Divergence from the
List of <u>Assessments</u>		<u>No</u>	Summary & Explanation	regulated Best Practices and Reasons of the Divergence
 B.Besides setting up Remuneration Committee and Audit Committee according to laws and regulations, whether the company voluntarily sets up other similar kinds of functional committee? C.Whether the company sets up Board of Director's performance evaluation rules and method and carries out the evaluations regularly each year? D.Whether the company periodically evaluates the independence of the company's certifying accountant? 	*		 under planning. B. The company has not yet set up other similar kinds of functional committee, but such is under planning. C. The company has not yet established Board of Director's performance evaluation rules and method, but such is in evaluation. D. 1. According to Article 29 of the "Corporate Governance Best Practice Principles for TWSE/GTSM Listed Companies" and the company's "Methods for evaluating the independence of the CPAs", the company evaluates the independence of certifying accountants regularly each year. 2. After carrying out the following evaluation procedures, the certifying accountants' independence and competency have met the related regulations. The company has submitted the evaluation result to the Board of Director's Meeting on March 27, 2017. (1) Obtain accountant's independence statement (2) Review years of continuing implementation as a certifying accountant in the company (3) Request certifying accountant to fill out a competency questionnaire. The questionnaire results are evaluated and summarized. ✓ Whether the certifying accountant is a 	

			Implementation Status (Note 1)	Divergence from the
List of <u>Assessments</u> <u>Ye</u>	<u>es</u>	<u>No</u>	Summary & Explanation	regulated Best Practices and Reasons of the Divergence
			 director of the Company or in its affiliated company? Whether the certifying accountant is a shareholder of the Company or its affiliated company? Whether the certifying accountant receives remunerations from the Company or its affiliated company? Whether the certifying accountant confirms his accounting firm has complied to regulations associated to independency? Whether the certifying accountant's accounting firm has joint certified accountant that serves as the Company's director, manager, or other posts that might have significant influence to the Company's audit practices within a year of his retirement from the accounting firm? Whether the certifying accountant has been providing audit services for the Company for continuous seven years? Whether the certifying accountant complies with the independency requirement stated in the No.10 of the "Norm of Professional Ethics of the Certified Public Accountant"? 	
			Implementation Status (Note 1)	Divergence from the
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List of <u>Assessments</u>	Yes	<u>No</u>	Summary & Explanation	regulated Best Practices and Reasons of the Divergence
 4. Whether the Company establishes a specific (part-time) unit or personnel to be responsible for corporate governance related affairs (including but not limited to provide information required for directors/supervisors to execute business issues, provide meeting minutes of the Board of Directors' Meeting or Shareholder's Meeting in accordance with laws and regulations, to handle business registration or amend business registration, and to make meeting minutes of the Board of Directors' Meeting)? 	✓		The Company has established corresponding personnel to handle with corporate governance related affairs.	No significant divergence
5. Whether the Company establishes communication channels with interested parties (including but not limited to the Company's shareholders, employees, customers, and suppliers), and whether the company constructs a web site for interested parties on the company's website and properly answers all the important CSR related questions arising from interested parties?	~		The company has and maintains good communications with its banks, creditors other than banks, employees, customers, and suppliers. Meanwhile, the company has built a web page for interested parties (in Chinese) under the section of Social Responsibility. We do respect all's legitimate rights and interests.	No significant divergence
6. Whether the Company entrusts professional stock affairs agency to handle Shareholder's Meeting related affairs?	√		The company entrusts "Capital Securities Corporation" as our agency of stock affairs to handle all Shareholders' Meeting related affairs.	No significant divergence
7. Information Disclosures A.Whether the company constructs a website and discloses information about the company's financials and corporate governance?	~		A.The company has a company website (<u>www.fuhsing.com.tw</u>). Under the Investor Relations section, one can inquires about the company's financial, annual reports and share prices. Under the Products section, pictures of our products are also exhibited.	No significant divergence

			Implementation Status (Note 1)	Divergence from the
List of <u>Assessments</u>	<u>Yes</u>	<u>No</u>	Summary & Explanation	regulated Best Practices and Reasons of the Divergence
B. Whether the company adopts other methods to disclose the company's information (such as constructing English website, assigning a staff to collect and disclose the company's information, truly carry out spokesman system, put road show information and contents on the company's website, etc)	~		B. The company has assigned a staff to collect and disclose the company's information and truly carries out the spokesman system.	
8. Whether the company has other important information that might help understand the operation of corporate governance (including but not limiting to information regarding to employees' rights, the consideration for employees, investor relationship, supplier relationship, relationship with interested parties, director and supervisor's further education pursuit, risk management policy and risk measurement implementation, customer policy, insurance procured for directors and supervisors, and etc)			 The company encourages employees to communicate directly with the management to properly reflect their suggestions on important decisions regarding the company's operation or employee's benefit. On the company's website (<u>www.fuhsing.com.tw</u>), information about the company, corporate social responsibility, products, investor relationship, join us (recruiting information), supplier platform are listed in separate sections. Also our contact information including emails, telephone number, and address can be found on the website. The company has established an e-filing work system to provide investors and interested parties with information that might affect their decision. The company's directors and supervisors attend educational training with a fixed schedule. Risk management policy and the implementation of risk measurement: Not applicable (this is for securities brokers). Consumer protection or the implementation of customer policy: Not applicable (this is for securities brokers). 	No significant divergence

List of <u>Assessments</u>			Implementation Status (Note 1)	Divergence from the
		<u>No</u>	Summary & Explanation	regulated Best Practices and Reasons of the Divergence
			(5) The company does not purchase any liability insurances for directors and supervisors.	
			insurances for unectors and supervisors.	

9. Whether the Company provides explanations on the process of improvement on the corporate governance assessment result published by the TWSE Corporate Governance Center and provide prioritized issues and measures for areas that have not been improved? (Companies that are not included in the assessed companies do not fill in this section.)

The Company in 2015 assessment is evaluated in the range of 36%~50% among all assessed companies. The improvement in 2016 included: 1. amended the Company's Articles of Incorporation and set up independent director seats in order to meet with related laws and regulations; 2. more than half of the members in the Remuneration Committee are independent directors; 3. planned to adopt electronic vote system in the Shareholders' Company. In the future, the Company will maintain an effective mechanism for corporate governance in all the facets of the company's operations and truly carry out information transparency and shareholders' right promotion.

5. The composition, duty, and operation of the company's Remuneration Committee.

(1)Members of the Remuneration Committee

	Condition	Having at least 5 yea	rs working experiences and professional qualificat	ions listed below	Ind			tions nce (l		e 2)		
Identity	\backslash	At least a lecturer from public or private colleges in business, legal affairs, finance, accounting and other business related department	Judges, prosecutors, lawyers, accountants, or other business related technical staffs who are holders of professional or specialized vocational certification from state exam	Working experience in business, legal affairs, finance, accounting, or other business related fields.		3	4	5	6	7 8	Number of concurrent duties in other public companies as independent directors	Remarks (Note 3)
	Name \											
Others	CHEN,		\checkmark		√ √	✓	✓	✓	√ .	< \	0	
Oulers	Chin-Chi											
Others	CHANG,		✓		 ✓ ✓ 	✓	✓	✓	✓	/ •	0	
Officis	Ling-Ling											
Others	CHEN,			\checkmark	√ √	✓	✓	✓	✓ [/ \	0	
Others	Yung-Chun											

Note 1: Please fill in Director, Independent Director or Others in the field of Identity according to the actual situation.

Note 2: Please mark "" in the relevant criteria for committee members, who have met the following criteria two years before being elected and during their tenure.

(1) Neither an employee of the company nor of its affiliated enterprises.

(2) Neither a director or a supervisor of the company nor of its affiliated enterprises (Exceptions apply to independent directors that directly and indirectly hold more than over 50% of the voting shares of the company or its parent company).

(3) A natural person shareholder that neither him/herself, his/her spouse, or minor children or under other person's name holds more than 1% of the total outstanding shares of the company nor on the list of the top ten major natural person shareholder.

(4) Not a spouse, a second-degree relative, or third-degree immediate blood relative of the person that is in the three categories mentioned above.

(5) Neither a director, supervisor, or employee of a corporate shareholder that indirectly holds more than 5% of the company's total outstanding shares nor a director, supervisor, or employee of any of the top 5 major corporate shareholders.

(6) Not a director (council member), supervisor, manager, or shareholder that holds more than 5% of shares of any of the affiliated enterprises that financially or commercially relate to the company.

(7) Neither an individual professional nor an owner, partner, director (council member), supervisor, manager, or spouse of an sole proprietorship, partnership, corporation, or institution that provides operational, legal, financial, or accounting services to the company or its affiliated enterprises. Exceptions apply to members of the Remuneration Committee that shall carry out their duties in accordance with Article 7 of the Regulations Governing the Appointment and Exercise of Powers by the Remuneration Committee of a Company Whose Stock is Listed on the Stock Exchange or Traded Over The Counter.

(8) No matters related to Article 30 of the Company Act.

Note 3: If the member 's identity is a director, please also clarify whether the member meets the regulation stated in Article 6-5 of the "Regulations Governing the Appointment and Exercise of Powers by the Remuneration Committee of a Company Whose Stock is Listed on the Stock Exchange or Traded Over the Counter".

(2) Operation of the Remuneration Committee.

1. There are 3 committee members in the company's Remuneration Committee.

2. Current committee member's term of office: starting from Aug. 8, 2014 to Jun. 17, 2017. In current fiscal year, 4 meetings were held (A).

The committee member's status and attendances were as follows:

Title	Name	Attendance in Person (B)	Attendance in Proxy	Actual Attendance Rate (%) (B/A) (Note)	Remarks
Convener	CHEN, Chin-Chi	4	0	100%	-
Member	CHANG, Ling-Ling	4	0	100%	-
Member	CHEN, Yung-Chun	4	0	100%	-

Other matters that should be noted:

1. If the Board of Directors do not accept or intent to modify suggestions made by the Remuneration Committee, then date of Board of Director's Meeting, term, content of the motion, resolutions, and reactions to the suggestions made by the members of Remuneration Committee should also be addressed (If the remuneration proposal approved by the Board of Directors is better than the proposal suggested by the Remuneration Committee, the divergence and the reason should also be addressed).

2. For motions that are determined by the Remuneration Committee, if committee members hold objective or withholding comments and such comments are recorded or taken down as written statement, then date of the meeting of Remuneration Committee, term, content of motions, all committee members' opinions and the reactions to the suggestions should also be addressed.

6.The implementation of Corporate Social Responsibility

			Implementation Status (Note 1)	Divergence from the regulated
List of <u>Assessments</u>	Yes	<u>No</u>	Summary & Explanation (Note 2)	Best Practices and Reasons of the Divergence
 I.Implementation of Corporate Governance A.Whether the company establishes corporate social responsibility policy or system and reviews the efficacy of such policy or system? B.Whether the company regularly holds education training on the area of social responsibility? C.Whether the company sets up a unit that is exclusively (or concurrently) responsible for promoting the corporate social responsibility in the company, and such unit should be in charged by high level management empowered by the Board of Directors? D.Whether the company establishes reasonable remuneration and salary policy, integrates employee's performance evaluation system with the company's CSR policy, and sets up effective and explicit reward and punishment system? 	✓ ✓ ✓		 A. The company has established a "Corporate Social and Environment Responsibility (SER) Execution Booklet" and truly implements the corporate responsibilities based on the booklet. B. The company conducts SER-related education training per year. C. The company has established a SER Promoting Committee to be responsible for the planning, promotion, inspection, review, and improvement of the company's social and environment policies. The committee is directly under the jurisdiction of the President. All the policies made are announced and promulgated to all the related parties after obtaining approvals from the Chairman. D.Fu Hsing's remuneration and work conditions are fully in compliance with local labor law and standards made by the International Bill of Human Rights. Besides, Fu Hsing does its best to assure all the employees having a stabilized salary income and based on a certain basis finds ways to promote and encourage employees to challenge for higher salaries and remunerations. The overall pay includes salary, rewards and employee compensation. Employee's salary is determined by his education background, past experiences, individual's professional ability, and work performance. The company never determines employees' salary by their gender, religion, racial, 	No significant divergence

			Implementation Status (Note 1)	Divergence from the regulated
List of <u>Assessments</u>	<u>Yes</u>	<u>No</u>	Summary & Explanation (Note 2)	Best Practices and Reasons of the Divergence
			nationality, political party, etc Fu Hsing's "Work Practices" already includes the company's reward and disciplinary system. All the new employees shall be distributed a copy of "Work Practices" when they first report to the company.	
2. Development for Environmental Sustainability A.Whether the company devotes to enhancing the utilization efficiency of all the resources and adopts recycled materials that cause less impact to the environment?			 A. The company considers risk control factors for the environment based on ISO14001 environment management system and uses this to establish improvement goal and management policies in order to continuously make improvements. The company devotes to continuously promoting the execution efficacy on promoting resources utilization efficiency: 1. Water conservation proposal: a continuous execution in reducing water usage in cleaning and manufacturing procedures. 2. Energy saving proposal: the execution includes replacing old lighting system with energy saving lighting facilities, reducing electric power used in the manufacturing procedures, and continuously reducing the plant's electricity usage. 3. Alternative fuel proposal: replacing heavy oil with natural gas to be the process fuel to reduce impact to the environment. 4. Wastage reduction proposal: improving manufacturing facilities, reducing the use of sandpaper and packaging materials. Also the company brings up a proposal to replace VOCs solvents to reduce stationary air pollution 	No significant divergence

			Implementation Status (Note 1)	Divergence from the regulated
List of <u>Assessments</u>	Yes No		Summary & Explanation (Note 2)	Best Practices and Reasons of the Divergence
B.Whether the company establishes a proper environment management system based on the industry characteristics?	~		sources and its impact to the environment. B.The company's Environmental Protection Promotion System has obtained ISO 14001 certifications and is verified regularly every year.	
C.Whether the company notices changing weather's impact on the company's operation activities and investigates greenhouse gas evaluation, sets up strategies to save energy, reduce carbon and green house gas production?			 C.The company has a environmental protection strategy that connects to the concepts of saving energy, reducing carbon and green house air production: 1. To effectively operate the company's environment management system, truly carry out environment management, pollution prevention and control system based on the spirit of continuously improvement, so as to reduce environmental impacts. 2. To strengthen the improvements on manufacturing procedures, intensify the control on pollution prevention facility's work procedures, periodically exam work procedures as environmental protection regulations are met. 3. To save energy and reduce carbon production. Resources are recycled and re-utilized to reduce the consumption wastes and solidify pollution prevention system. 4. To strengthen education training and promote all employees' environmental awareness in order to fulfill our responsibility to the environment. 	

			Implementation Status (Note 1)	Divergence from the regulated
List of <u>Assessments</u>	<u>Yes</u>	<u>No</u>	Summary & Explanation (Note 2)	Best Practices and Reasons of the Divergence
 3.The Care for Social Welfare A.Whether the company makes related management policy and procedures according to laws and International Bill of Human Rights? B.Whether the company constructs complaint mechanism and channels for employees and properly handle employee's complaints? 	✓ ✓		 A. The company's regulations and management system not only meets conditions requested by laws and regulations but also treats all the employees fairly and protects all's labor rights. B. The company has already established employee's complaint mechanism, which included employee's opinion box, external email system and complaint hot line. The complaint hot line is directly managed by the superintendents of the Administration Department and Legal Affairs 	No significant divergence No significant divergence
C.Whether the company provides a safe and healthy work environment to employees and regularly holds employee's' safety and health education training?	~		Department respectively. C. The company sets up a unit that is exclusively responsible for the management of labor safety and health, regularly convenes safety and health committee meeting, establishes and puts into effect of the "safety and health practices" for managing employee's work environment and facilities, periodically handles education trainings on labor safety and health in order to ensure providing a safe and healthy environment and a	
D.Whether the company builds a regular communication mechanism with employees and notifies employees about operational changes that might be having significant influences on the company?	~		 continuous improvement mechanism. D. (1) The company convenes a monthly morning meeting that requests the participation of all the Fu Hsing employees on every first week's Monday morning each month. During the morning meeting, the management can make important announcements, such as the company's operation status and major issues, to all the employees. (1) The company also uses meetings at all levels 	

		_	Implementation Status (Note 1)	Divergence from the regulated
List of <u>Assessments</u>	<u>Yes</u>	<u>No</u>	Summary & Explanation (Note 2)	Best Practices and Reasons of the Divergence
			 such as monthly operation meeting, weekly factory level meetings, weekly department morning meetings to pass down operation related information to all the levels. (2) The company has Labor-Management Meeting mechanism. 7 representatives are elected from the management side and 7 representatives are elected by and representing all the employees. The meeting is convened regularly once a quarter. During the meeting, basic information including the company's operation status, total numbers of employees, etc are reported, and also motions such as labor conditions, employee's benefits, and other employee's rights related issues are also brought up for discussions. 	No significant divergence
E.Whether the company establishes effective professional skill development training plans for employees?	~		 E. The company has constructed a multi-directional training system for employees. The system includes introductory training sessions for new employees, on-job training, real-time practices with assistance, job rotation system, and lectures with multiple topics. It is hoped by rich and diversified learning channels and proper career development plan, all the Fu Hsing employees have opportunities to utilize their expertise to work for the company and grow with the company. 	No significant divergence No significant divergence
F.Whether the company develops related consumer rights protection policy and complaint procedures in the light of R&D, procurement, production, work, and service procedures?	~		F.The company has after-sale services for all the products and also carries out an effective customer complaint channel to assure all customers' rights.	No significant divergence

		-	Implementation Status (Note 1)	Divergence from the regulated			
List of <u>Assessments</u>	Yes	<u>No</u>	Summary & Explanation (Note 2)	Best Practices and Reasons of the Divergence			
G.Whether the company follows regulations and international standards to market and label the company's products and services?	~		G.Products manufactured by Fu Hsing have obtained various international production tests and certifications. For example, the ANSI standard and fireproof certification by the UL in the North America, and the CE certification in Europe, etc				
H.Whether the company assesses supplier's past record to see if the supplier has bad history in influencing the environment and the society before the company takes the supplier?	~		 H.Fu Hsing evaluated 8 suppliers in 2016, among which 8 were qualified and 4 new suppliers signed "Social and Environment Responsibility Statement". Up until the end of 2016, there were 65 suppliers in total signed the "Social and Environment Responsibility Statement" with Fu Hsing. 				
I.Whether the company, while signing supplier's contract with major suppliers, includes a provision requesting suppliers not to violate the company's social responsibility or cause any significant impacts to the environment or the society, and clearly stating that if suppliers breach the provision, the company may terminate or cease the contract at any time?		~	I.During the 2016 fiscal year, there was no supplier relationship termination due to social impacts by the company or its suppliers.				
 4. Information Disclosure Enhancement A.Whether the company discloses relevant and reliable CSR related information on the company's website and on the Market Observation Post System? 			A.The company discloses a Sustainable Operation Reporting on the company's website (<u>http://www.fuhsing.com.tw</u>) and also discloses related information on the M.O.P.S. system of the Taiwan Stock Exchange.	No significant divergence			
5. If the company follows "Corporate Social Responsibility Best Practice Principles for TWSE/GTSM Listed Companies" to establish the company's CSR rules, then the company should also state the implementation status and the divergence between the real practices and the rules: The company has established a "Corporate Social and Environment Responsibility (SER) Execution Booklet" based on "Corporate Social							

			Implementation Status (Note 1)	Divergence from the regulated			
List of <u>Assessments</u>	Yes	<u>No</u>	Summary & Explanation (Note 2)	Best Practices and Reasons of the Divergence			
Responsibility Best Practice Principles for TWSE/GT							
auditing, reviewing, and improvements of the compar	ıy's S	ER po	plicies and ensure the execution status is in conformity	with the requested principles.			
6.Other important information that might help to underst	and t	he ope	eration of the CSR practices:				
The company set up "Taiwan Fu Hsing Cultural and Edu	icatio	nal Fo	undation" as early as in the year of 2001 to make dev	otions in cultural education and			
social care. Till today, the Foundation has obtained Exce	llence	e Grad	e in the Comprehensive Evaluation by the Education	Bureau, Kaohsiung City			
Government for the 8 th consecutive years and has gained	l prais	es in j	public for many times.				
7.If the company's CSR report passes the verification sta	ndarc	l of re	lated verification institution, the company should also	make explanations:			
The Company is not required by law to edit and make th	e Cor	porate	Social Responsibility Report because Fu Hsing is no	t in the criteria set by the			
Financial Supervisory Commission. However, the Comp	any h	as vol	untarily completed the CSR report for continuous thr	ee years based on the principles			
of self-discipline and continuous operation. In 2014, Taiwan Fu Hsing's Corporate Social Responsibility Report has been verified by SGS's AA1000							
certification and the report also uploaded to the Company's web page under the Social Responsibility Section in 2015 for all the interest parties to view							
and check.							

	P		Implementation Status (Note 1)	Divergence from the
List of <u>Assessments</u>	Yes	<u>No</u>	Summary & Explanation	regulated Best Practices and Reasons of the Divergence
 1.Ethical Management Policy and Plan A.Whether the company explicitly states the company's policy and method toward ethical management and also the promise made by the Board of Directors and the company's management of carrying out ethical management policies actively and honestly? B.Whether the company prescribes prevention programs to guard against unethical conducts and clearly stipulates work procedures, behavioral guidance, punishment at violation, and complaint system in each program and truly executes the stipulation? 	✓		 A.The company has its own "Ethical Management Principles". A legal unit is empowered to handle the work procedures and the amendment, execution, explanation, consulting, recording & filing, and execution under supervision of such behavior guidance. While encountering with unethical conducts, the handling and follow up discussions on the improvements should be reported to the Board of Directors. B.The company established SER (Social & Environment Responsibility) Promotion Committee in December 2013 to establish, audit, review and improve the company's social and environmental strategy policies. The Committee is directly in charged by the President, authorized by the Chairman. All the related policies should 	No significant divergence
 C.Whether the company adopts any prevention programs to forestall any activity stated in Article 7-2 of the Ethical Corporate Management Best Practice Principles for TWSE/GTSM Listed Companies or other operation activities that might have higher unethical conducts in other business scope? 2.Ethical Operation Implementation A.Whether the company assesses corresponding parties' past credit histories and explicitly sets up ethical behavior clause in any of the contracts signed with the 	✓	~	 be approved by the Chairman and then released to all related persons. Under orders by the President, the committee should convene meetings regularly (in every four months). C.For assuring the implementation of ethical operation, the company has established effective accounting system and internal control system. The internal audit personnel also regularly inspect and review the compliant status. A.The company has not yet set up ethical behavior clauses in business contracts with corresponding parties. But this is under planning. 	

7. The implementation of ethical operation and the implementation manners used.

			Implementation Status (Note 1)	Divergence from the
List of <u>Assessments</u>	<u>Yes</u>	No	Summary & Explanation	regulated Best Practices and Reasons of the Divergence
 corresponding parties? B.Whether the company establishes a unit that is exclusively (concurrently) responsible for promoting corporate ethical management and operation and reporting to the execution status to Board of Directors regularly? C.Whether the company establishes conflicts of interest prevention policy, provides proper declaration channels, and truly carries out the policy? D.Whether the company has established effective accounting system and internal control system, and empowers internal audit unit to carry out periodic inspection or entrusted accountants to carry out inspections on the systems in order to carry out ethical operation? E.Whether the company regularly holds internal or external education training in the light of ethical operations? 	✓ ✓ ✓	~	 B. The company has not yet set up a special unit that is exclusively responsible for corporate social responsibility. All the groups and departments carry out the corporate social responsibility according to their functions and operations. C. The company has "Work Rules" that clearly states that Fu Hsing employees cannot use their authority of office to gain benefits for themselves or for others and Fu Hsing employees cannot accept gifts and services, collect rebates or have other illegitimate benefits due to official conducts or infringed official conducts. D. The company has established effective accounting system and internal control system, and empowers internal audit unit to carry out periodic inspection on the systems in order to carry out ethical operation. E. The company holds regular training and refreshing training in relation to social and environment responsibility. Contents of the training also include the principles of corporate ethical operations. 	
 3.The Operation of Accusation (Whistle-Blowing) System A.Whether the company establishes specific accusation and awarding system and creates convenient accusation channels, and whether proper personnel are appointed to investigate the being reported person and handle the case? B.Whether the company sets up standardized investigation work procedures and related security system while handing the accusation cases? 	✓		 A. The already made "Social and Environment Responsibility Statement" is explicitly expressed specific the company's whistle blowing system. The Administration Department is assigned to be the accusation receiving unit. B. The company has set up "Social and Environment Responsibility Statement". Complaints made by the company's employees 	No significant divergence

			Implementation Status (Note 1)	Divergence from the
List of <u>Assessments</u>	<u>Yes</u>	<u>No</u>	Summary & Explanation	regulated Best Practices and Reasons of the Divergence
C.Whether the company adopts some protection mechanism to protect reporter from encountering improper punishment?		✓	 should be directly sent to the highest level superintendent of the Administration Department. Superintendent of the Administration Department may convene "Complaints Review Committee" depends on the complaint contents to discuss and make further process on the complaint cases. However, the superintendent of the complainant should not be included as one of the Complaint Review Committee members. C. The company has set up "Social and Environment Statement" to serve as a guideline to process all the complaint cases. In order to protect complainant's personal information, all the process and handled in anonymous manner during the process. All the progress and results are secretly protected to prevent the complainant from differential treatments. 	
 4. Information Disclosure Enhancement A. Whether the company discloses the contents of ethical operation criteria and the implementation efficacy on the company's website and on the Market Observation Post System? 5. If the company follows "Ethical Corporate Managemen 		Drog	The company has established "Guidance for Ethical Operation Procedures and Behaviors" and disclosed it on the company's website and on the M.O.P.S. Meanwhile, following other related laws and regulations, the company also uses the guidance as a basis of the company's ethical operation and management.	No significant divergence

5. If the company follows "Ethical Corporate Management Best Practice Principles for TWSE/GTSM Listed Companies" to establish the company's ethical management rules, then the company should also state the implementation status and the divergence between the real practices and the rules: None.

6. Other important information that might help to understand the operation of ethical management practices:

A.The company follows the regulations and rules stated in the Company Act, Securities and Exchange Act, Business Entity Accounting Act, related chapters for TWSE/GTSM listed companies and regulations relating to other commercial behaviors and takes such rules and regulations as basis to

List of <u>Assessments</u>			Implementation Status (Note 1)	Divergence from the
		No	Summary & Explanation	regulated Best Practices and
	<u>Yes</u>	<u>110</u>	Summary & Explanation	Reasons of the Divergence

carry out ethical management practices.

- B. The company has established Board of Director's conflict of interest system in its "Rules of Procedures for Board of Director's Meeting". During the Board of Director's Meetings, if any director or director's represented corporation has conflict of interest on motions submitted on the meeting and such conflict of interests matter may bring risks to harm the company's benefit, then the director must state his comment on the motions and answer all related question. Besides, the director should not enter in to the motion's discussion or voting and should avoid his presence while the motion is brought up for discussion and voting. He cannot execute any voting right on the motion even if acting for directors.
- C.The company has established "Management Procedures to Prevent Insider Trading". The company carries out education trainings and guidance on the company's directors, supervisors, managers, employees, important information related units, and objects of the important information, and signs confidentiality agreement with them. Besides, the company also irregularly checks on insider's security trading information to see if there is any extraordinary trading circumstances and pays special attention on the management and storing of document, files, and e-records relating to the company's important information.
 - 8.If the company has established its own ethical corporate management principles and related policies, then the inquiry method should also be addressed: The company has promulgated Social and Environment Statement, Ethical Corporate Management Principles, Rules of Procedures for Shareholders' Meeting, Rules of Procedures for Board of Director's Meeting, Internal Whistle Blowing Guidelines, Work Procedures to Handle Significant and Important Information, and a comprehensive internal control and internal audit system. All the related information has been disclosed on the company's website for meeting with employees' inquiries and truly carrying out and promoting Fu Hsing's corporate governance system.
 - 9. Other significant information that will provide a better understanding of the state of the company's implementation of corporate governance may also be disclosed: None.
 - 10.Corporate governance related continuing education listed below were courses taken by managers:

Department of Accountancy, NCKU – Continuing Education Courses for Accounting Supervisors (for the year of 2016).

11.The implementation of internal control system.(i)Statement of Internal Control SystemDate: March 27th, 2017

In the light of the Company's 2016 internal control system, the Company is hereby made the following statement based on the results of self-assessment.

- A.The company acknowledges that the Board of Directors and management personnel are responsible for establishing, performing, and maintaining an Internal Control System. The system has already been duly established in the company with purposes to provide a reasonable assurance of the company's efficient and effective operations (including the profits, performance and safeguard of assets, etc...), to ensure the reliability of financial reports, and to reasonably assure the compliance to applicable laws and regulations.
- B.The company also acknowledges that the Internal Control System has inherent constraints irrespective of how comprehensive the system design is and therefore could only provide a reasonable assurance on the three above-mentioned goals. In addition, due to changes in the environment and circumstances, the effectiveness of the Internal Control System may vary accordingly. Nevertheless, the Internal Control System is equipped with self-monitoring mechanisms. Should any flaws be recognized, the company would enforce corrective measures immediately.
- C. The company evaluates the effectiveness and execution of its Internal Control System according to the guidelines defined in the "Regulations Governing Establishment of Internal Control Systems by Public Companies ("the Guidelines" hereinafter) set forth by the Financial Supervisory Commission. The Guidelines divide the internal control system into 5 major elements: 1) Control environment; 2) Risk assessments; 3) Control operations; 4) Information and communication; 5) Monitoring. Each element includes certain factors. Please refer to "the Guidelines" for the detailed factors.
- D.The company has assessed and evaluated the design and execution effectiveness based on above-mentioned internal control system assessing elements.
- E.On the basis of the self-assessment, the company is of the opinion that the company's Internal Control System (including the governance to its subsidiaries) on Dec. 31st, 2016, including the understanding of the efficiency and effectiveness of operations and achievements, reliability, timing, and transparency of the company's report, and the compliance to applicable laws and regulations due to the design and execution of its Internal Control System, is effective and provides a reasonable assurance of achieving the above-mentioned goals.
- F.The Statement of Internal Control System will be a prominent feature of the company's annual report and prospectus. It will also be released to the public. Should any statement herein involve forgery, concealment or any other illegalities, liabilities stated in Articles 20, 32, 171, and 174 of the Securities and Exchange Act shall apply.
- G.The statement has been approved in the Board of Director's Meeting on March 27th, 2017 with 5 directors presenting at the meeting and 0 holding objection opinion on the contents of this Statement of Internal Control System.

Taiwan Fu Hsing Industrial Co., Ltd.

Signature Chairman · 承诺中 Signature President :

(ii)If the company is requested by the Securities and Futures Bureau to entrust accountants to audit its internal control system, the company should also disclose the accountant's audit report: Not applicable.

- 12. Regulatory authorities' legal penalties to the company and its employees, and the company's punishment to its employees due to violation to the company's internal control policy in the most current fiscal year and the current fiscal year until the printing date of this annual report: None. •
- 13. Important resolutions made in the Shareholders Meeting and Board of Director's Meeting in the most recent fiscal year and up until the printing date of this annual report.
 - (1) Shareholders' Meeting

Date	Important Resolutions	Execution Status
June 24 th , 2016	Adoption of the 2015 business report, financial statements and earnings distribution proposal.	On Jun. 30 th , 2016, the Chairman resolved to set the ex-dividend date on Jul. 20 th , 2016 and Aug. 12 th , 2016 as the cash dividend distribution date.

(2)Board of Director's Meeting

Date	Important Resolutions							
	Acknowledge on the 2015 Business Report and Financial Statements							
Mar. 21,	Resolve on the 2015 Earnings Distribution							
2016	Draft on the 2015 earnings allocation percentage for directors and supervisors' remuneration							
Nov. 7, 2016	Proposal to dispose land located in Benjhou Industrial Park							
Jan. 13, 2017	Review of "Total Amount of 2016 Employee Benefit Distribution"							
	Review of "2016 Directors and Supervisors' Remuneration Distribution							
	Project"							
Mon 27	The proposal of Complete Re-election of Directors and Supervisors							
Mar. 27, 2017	Acknowledgment of 2016 Business Report and Financial reports							
2017	Resolution of the 2016 earnings distribution proposal							
	The Proposal for subsidiary, Tong Sing Co., Ltd. (Tong Sing Company)							
	to Raise Capital with Cash Funding							

- 14. Whether any director or supervisor ha different opinions on the approved important resolutions during the Board of Directors' Meetings in the most recent fiscal year and up until the date of printing of this annual report and such different opinions were recorded or taken down as written statement: None.
- 15. The summary of post resignation or dismissal of personnel whose job might be relating to the company's financial reports in the most recent fiscal year and up until the date of printing of this annual report: None.

(5)Information on certifying accountants

Name of Accounting Firm	Name of A	ccountant	Review Period	Remark
PwC Taiwan	WANG, Kuo-Hua	LIAO, A-Shen	2016	Internal Job Rotate
PwC Taiwan	LIAO, A-Shen	LIU, Tzu-Meng	2015	Policy of the CPA Firm

(6)Information on certifying accountant's professional fees

1.Information on accountant's professional fees

Monetary unit: NTD1,000

Type Fee Range		Audit fee	Non-Audit fee	Total
1	Below NT\$2,000	-	600	600
2	NT\$2,000 (including)~NT\$4,000	3,660	-	3,660
3	NT\$4,000(including)~NT\$6,000	-	-	-
4	NT\$6,000 (including)~NT\$8,000	-	-	-
5	NT\$8,000(including)~NT\$10,000	-	-	-
6	NT\$10,000 and above	-	-	-

2. Non-Audit fee that accounted to one fourth or above of the auditing fees:

Monetary unit: NTD1,000

Name of				No	on-Audit F				
	Name of Accountant	Audit Fee	System design	Business registratio n	Human resource	Others	Total	Review Period	Remark
PwC Taiwan	LIAO, LIU, A-Shen Tzu-Meng	\$3,660	-	-	-	\$600	\$600	2016	Transfer pricing \$600

Note: the Company does not have issues that are required by the regulations listed in Article 5-1, Clause 10 of this Accounting Principles to be disclosed on the Annual Report.

3. Change of accounting firm and the audit fee paid is less than previous year before the change of accounting firm: Not applicable.

4. Audit fee is 15% or more less than the previous year: Not applicable.

(7) Information on the change of certifying accountants in the most two recent fiscal years and any subsequent interim period:

2016								
To cooperate with PwC Ta	iwan's ir	nternal job rotation	n policy.					
-		U						
Involved Party	Involved Party							
Situation	F	Accountant	Entrustor					
Take the initiative to								
terminate the entrust	No	Applicable	No Applicable					
relationship								
Do not accept the offer								
to (continue) the entrust	No	Applicable	No Applicable					
relationship								
Not Applicable								
		Accounting Princ	iples or Practices					
V.		The Disclosure of	Financial Report					
ies		Audit Scope or St	teps					
No								
Explanations: Not Applica	ble							
Not Applicable								
	To cooperate with PwC Ta Involved Party Situation Take the initiative to terminate the entrust relationship Do not accept the offer to (continue) the entrust relationship Not Applicable Yes No	To cooperate with PwC Taiwan's in Involved Party Situation Take the initiative to terminate the entrust relationship Do not accept the offer to (continue) the entrust relationship Not Applicable Yes Import No Explanations: Not Applicable	To cooperate with PwC Taiwan's internal job rotation Involved Party Accountant Situation Accountant Take the initiative to No Applicable relationship Do not accept the offer Do not accept the offer No Applicable relationship No Applicable Not Applicable No Applicable Yes Accounting Prince Yes Audit Scope or Store of					

1. Information of Former Certifying Accountants

2. Information of Succeeding Accountant

Name of Accounting Firm	Not Applicable
Name of Accountant	Not Applicable
Date of Appointment	Not Applicable
The consulting issues and results before the appointment in the light of the accountant methods or principles on specific transactions and the possible given opinions	Not Applicable
The written opinion stating the different opinions given by the succeeding accountant with the opinion given by former accountant	Not Applicable

- (8)Whether the company's chairperson, general manager, or any managerial officer in charge of finance or accounting matters has in the most recent year held a position at the accounting firm of its certified public accountant or at an affiliated enterprise of such accounting firm: No.
- (9) Change of shareholding for directors, supervisors, manager, and major shareholders.

		20)16	Jan. 1 st , 2017 ~ Apr. 21 st ,		
		-	-	2017		
Title	Name	Increase	Increase	Increase	Increase	
		(Decrease)	(Decrease)	(Decrease)	(Decrease)	
		of shares	of shares	of shares	of shares	
		held	pledged	held	pledged	
Chairman	LIN, Jui-Chang	0	0	0	0	
Director & President	CHEN, Chien-Kun	0	0	0	0	
Director	Representative of Hong He Investment Co., Ltd.: CHU, Jung-Ho	0	0	0	0	
Director	Representative of Fu Zhi Investment Development Co., Ltd.: Michael A.Hoer	0	0	0	0	
Director	Representative of Fu Zhi Investment Development Co., Ltd.: LIU, Ju-Shan	0	0	0	0	
Supervisor	Representative of Fu Yuan Investment Co., Ltd.: LIN, Wen-Hsing	0	0	0	0	
Supervisor	Representative of Fu Yuan Investment Co., Ltd.: HUANG, Fu-Ti	0	0	0	0	
Group President	CHU, Jung-Ho	0	0	0	0	
Group President	LIN, Teng-Tsai	0	0	0	0	
Vice President	CHANG, Jui-Pi	0	0	0	0	
Vice President	WANG, Han-Ting	0	0	0	0	
Director	LIN, Tzu-Hsuan	0	0	0	0	
Director	LI, Chen-Hui	0	0	0	0	
Director	LIN, Shih-Huang	0	0	0	0	
Director	CHANG, Chin-Sheng	0	0	0	0	
Chief Finance Officer	LI, Kuo-Wei	0	0	0	0	
Plant Manager	CHUNG, Hsuan-Tung	0	0	0	0	

Name	Shares held i	s held in person s held in person Shares held by spouse and minor children Shares held under others name Shares held and within 2 nd degree as stated in No.6 of th Accounting Standard		cluding spouse legree relative 6 of the	Remark				
Person in Charge	Shares	%	Shares	%	Shares	%	Title / Name	Relationship	-
HSBC Depository BNP Paribas Wealth Management (Singapore)	11,261,000	5.98%	-	-	-	-	-	-	-
Fu Zhi Investment							Hong Cheng Investment Co., Ltd.	Both companies' Chairman is LIN, Chao-Hung.	-
Development Co., Ltd.							Fu Ding Investment Enterprise, Co., Ltd.	A 2 nd degree relative with the company's Chairman	-
	10,091,307	5.35%	-	-	-	-	Fu Xun Investment Co., Ltd.	A 2 nd degree relative with the company's Chairman	-
LIN, Chao-Hung							Lian Guang Investment Co.	Chairman	-
Liv, Chao-Hung							Fu Sheng International Investment Co., Ltd.	A 2 nd degree relative with the company's Chairman	-
En Din e							Lian Guang Investment Co.	Both companies' Chairman is LIN, Wen-Hsing	-
Fu Ding Investment Enterprise, Co., Ltd.							Fu Zhi Investment Development Co., Ltd.	A 2 nd degree relative with the company's Chairman	-
	9,428,254	5%	-	-	-	-	Hong Cheng Investment Co., Ltd.	A 2 nd degree relative with the company's Chairman	-
LIN, Wen-Hsing							Fu Xun Investment Co., Ltd.	A 2 nd degree relative with the company's Chairman	
							Fu Sheng International Investment Co., Ltd.	A 2 nd degree relative with the company's Chairman	
Chinatrust Commercial Bank Trust Account	8,000,000	4.25%	-	-	-	-	-	-	-
Nan Shan Life Insurance Company Ltd.	6,861,000	3.64%	-	-	-	-	-	-	-

(10)Information on the top ten shareholders and their interrelationships.

Fubon Life Insurance Co., Ltd.	6,800,000	3.61%	-	-	-	-	-	-	-
Hong Cheng Investment Co.,							Fu Zhi Investment Development Co., Ltd.	Both companies' Chairman is LIN, Chao-Hung	-
Ltd.							Fu Ding Investment Enterprise, Co., Ltd.	A 2 nd degree relative with the company's Chairman	-
	5,721,451	3.04%	-	-	-	-	Fu Xun Investment Co., Ltd.	A 2 nd degree relative with the company's Chairman	-
LIN, Chao-Hung							Lian Guang Investment Co.	Chairman	-
							Fu Sheng International Investment Co., Ltd.	A 2 nd degree relative with the company's Chairman	
Fu Xun Investment Co.,							Fu Zhi Investment Development Co., Ltd.	A 2 nd degree relative with the company's Chairman	-
Ltd.					-		Fu Ding Investment Enterprise, Co., Ltd.	A 2 nd degree relative with the company's Chairman	-
	5,497,300	2.92%	-	-		-	Hong Cheng Investment Co., Ltd.	A 2 nd degree relative with the company's Chairman	-
CHANG, Jui-Pi							Lian Guang Investment Co.	A 2 nd degree	-
							Fu Sheng International Investment Co., Ltd.	The company's Chairman is the spouse's relative	_
							Fu Ding Investment Enterprise, Co., Ltd.	Both companies' Chairman is LIN, Wen-Hsing	-
Lian Guang Investment Co.							Fu Zhi Investment Development Co., Ltd.	A 2nd degree relative with the company's Chairman	-
	4,210,417	2.23%	-	-	-	-	Hong Cheng Investment Co., Ltd.	A 2nd degree relative with the company's Chairman	-
LIN, Wen-Hsing							Fu Xun Investment Co., Ltd.	A 2nd degree relative with the company's Chairman	-
							Fu Sheng International	A 2nd degree relative with	-

							Investment Co., Ltd.	the company's Chairman	
Fu Sheng Investment							Fu Zhi Investment Development Co., Ltd.	A 2nd degree relative with the company's Chairman	-
Development Co., Ltd.							Hong Cheng Investment Co., Ltd.	Both companies' Chairman is LIN, Chao-Hung	-
	3,758,000	1.99%	-	-	-	-	Fu Ding Investment Enterprise,	A 2nd degree relative with the company's Chairman	-
LIN, Jui-Chang							Fu Xun Investment Co., Ltd.	A 2nd degree relative with the company's Chairman	-
							Lian Guang Investment Co.	A 2nd degree relative with the company's Chairman	-

(11) Composite holding percentage

Unit: shares / %

					Unit: shares	/ %0
Invested Enterprise (Note 1)	Fu Hsing's stake		Stake of Fu l directors, suj managers an that Fu Hsin or indirectly controlling p	pervisors, d enterprise g directly has	Composite holding	
	Shares	%	Shares	%	Shares	%
Arctek Industrial Co., Ltd.	4,053	70%	-	-	4,053	70%
FU HSING AMERICAS INC.	300,000	100%	-	-	300,000	100%
MASTER UNITED INVESTMENT GROUP LTD	1,560,000	100%	-	-	1,560,000	100%
FORMFLEX ENTERPRISE CO., LTD	23,704,000	100%	-	-	23,704,000	100%
ALLEGION FU HSING HOLDINGS LTD.	0	49%	-	-	0	49%
ALLEGION FU HSING LTD.	Note 2	49%	-	-	Note 2	49%
Fortress Industrial Co., Ltd.	29,988,000	100%	-	-	29,988,000	100%
Hundure Technology Co., Ltd.	3,513,482	51%	-	-	3,513,482	51%
Tong Sing Co., Ltd.	600,000	100%	-	-	600,000	100%

Note 1: Refers to long term investment under equity method.

Note 2: Not applicable, the company does not issue securities. The stake is shown in %.

4. Capital Raising Activities (1)Source of capital stock

	-	Authorized	Capital Stock	Paid-I	n Capital		Remarks	
Time	Issuance Price	Number of shares	Amount	Number of shares	Amount	Source of capital stock	Non-cash stock subscription	Others
March 2004	10	242,400,000	2,424,000,000	177,257,541	1,772,575,410	Common stocks converted from convertible bonds \$70,893,250	_	_
April 2004	10	242,400,000	2,424,000,000	166,643,832	1,666,438,320	Capital reduction of \$106,137,090 when merged a subsidiary	_	_
July 2004	10	242,400,000	2,424,000,000	187,375,650	1,873,756,500	Common stocks converted from convertible bonds \$20,731,818	_	—
October 2004	10	242,400,000	2,424,000,000	187,443,733	1,874,437,330	Common stocks converted from convertible bonds \$680,830		_
August 2005	10	242,400,000	2,424,000,000	191,991,170	1,919,911,700	Capital increased deriving from stock dividends and employee's stock bonus\$45,474,37 0		Approved by Correspondence Jin-Shou-Shang- Zi No.09401165300 on Aug. 29, 2005
April 2009	10	242,400,000	2,424,000,000	188,452,170	1,884,521,700	Capital reduction of \$35,390,000 by treasury stock retirement	_	Approved by Correspondence Jin-Shou-Shang- Zi No.09801062510 on Apr. 1, 2009

Type of	Aut	Authorized Capital Stock					
Shares	Outstanding shares	Un-Issued shares	Total	Remarks			
Common Stock	188,452,170	53,947,830	242,400,000	-			

(2)Shareholding Structure

Shareholding structure Amount	Governmen t Institution	Financial Institution	Other Juridical Persons	Individual	Foreign Institutions and Foreign Investors	Total
Numbers	3	13	79	13,857	86	14,038
Shares Held	483,000	14,960,000	67,555,078	74,344,767	31,109,325	188,452,170
Shareholding %	2%	8%	35%	39%	16%	100%

(3)Dispersion of shareholding

NT\$10/Share / Apr. 21st, 2017

Range	Number of Shareholders	Number of Shares Held	Shareholding %
1 ~ 999	4031	676,101	0.36%
10,000 ~ 50,000	7679	16,246,944	8.62%
50,001 ~ 100,000	1212	9,729,143	5.16%
100,001 ~ 150,000	333	4,354,165	2.31%
150,001 ~ 200,000	235	4,455,044	2.36%
200,001 ~ 300,000	189	4,899,141	2.6%
300,001 ~ 400,000	70	2,482,278	1.32%
400,001 ~ 500,000	58	2,737,872	1.45%
500,001 ~ 1,000,000 ~	105	7,547,771	4.01%
1,000,001 ~ 2,000,000 ~	44	6,430,145	3.41%
2,000,001 ~ 4,000,000 ~	22	6,214,981	3.3%
4,000,001 ~ 6,000,000 ~	16	7,613,149	4.04%
6,000,001 ~ 8,000,000 ~	11	7,876,809	4.18%
8,000,001 ~ 1,,000,000	7	6,215,181	3.3%
≥1,000,001	26	100,973,446	53.58%
Total	14038	188,452,170	100.00%

(4)Name List of Major Shareholders

Shareholding Name of Major Shareholder	Shares Held	Shareholding %
HSBC Depository BNP Paribas Wealth Management (Singapore)	11,261,000	5.98%
Fu Zhi Investment Development Co., Ltd.	10,091,307	5.35%
Fu Ding Investment Enterprise, Co., Ltd.	9,428,254	5.00%
Chinatrust Commercial Bank Trust Account	8,000,000	4.25%
Nan Shan Life Insurance Company Ltd.	6,861,000	3.64%
Fubon Life Insurance Company Ltd.	6,800,000	3.61%
Hong Cheng Investment Co., Ltd.	5,721,451	3.04%
Fu Xun Investment Co., Ltd.	5,497,300	2.92%
Lian Guang Investment Co., Ltd.	4,210,417	2.23%
Fu Sheng Investment Co., Ltd.	3,758,000	1.99 %

Share prices, net worth, earnings, dividends, and other related information in the most recent two fiscal years.

		Year			
			2015	2016	Current year until Apr. 21th, 2017
List	1				
	Highest		59.80	55.30	44.30
Price per Share	Lowest		30.15	38.45	41.20
	Average		42.38	43.82	42.72
Book Value per Share	Before p distribut		26.54	27.24	27.24
BOOK Value per Share	distribut	on	23.74	(Note 1)	(Note 1)
Earnings per Shares	Weighted Average Shares		188,452,170	188,452,170	188,452,170
	EPS		4.22	4.35	_
	Cash div	idend	2.8	2.8	-
Dividend per Share	Stock	From Retained Earnings	_	_	_
Bividend per Share	grants	From Capit al Reserve	_	_	_
	Accrued unpaid dividend		_	_	_
	PE Ratio (Note 2) Price to Dividend Return on Investment Ratio (Note 3)		10.04	10.07	-
Return on Investment			15.14	15.65	
	Cash Div (Note 4	vidend Yield	6.61%	6.39%	_

Note 1: Until the printing date of the annual report, the proposal of 2016 earnings distribution has not yet been resolved in Shareholders' Meeting.

Note 2: PE Ratio= Averaged share price of the year / EPS.

Note 3: Price to Dividend Ratio = Average share price of the year / Cash Dividend per share.

Note 4: Cash Dividend Yield = Cash dividend per share / Averaged share price of the year.

(5)Dividend policy and the implementation

1. Dividend policy

The Company shall distribute no less than five percent of the current fiscal year's profit to its employees as employee remunerations and shall distribute no more than five percent of the current fiscal year's profit to its directors and supervisors as remunerations. Nevertheless, the company shall make up the accumulated loss, if any, first before such remuneration distribution.

The Company's bonus for employees may be distributed in cash or with stocks, and the distribution objects may include employees of the company's affiliated companies; in this case, the Chairman has the right to define the distribution conditions.

Each year, if there is surplus after closing, the Company shall, after paying income tax and covering all losses till then, set aside 10 percent of the surplus profits as legal reserve, except when such legal reserve amounts to the total capital. The Board of Directors shall then propose an earning distribution proposal and send to the Shareholders' Meeting for resolution. The

appropriate of the aforementioned legal reserve may not be required when the accumulated legal reserve has amounted to the total capital.

The Company adopts the policy of surplus dividends in consideration of funding needs in future and overall investment situation, long-term financial planning, domestic and global competition situation, and as well as shareholders' needs for cash inflow. Each year, the company shall appropriate no less than thirty percent of earning surplus for shareholders as dividends, which may be distributed in case or with stock, only that the cash dividend should not be less than fifty percent of the total payout.

2. Earnings distribution proposal in the current Shareholder's Meeting:

a.Shareholder's cash dividend: NT\$2.8 per share (for a total of \$527,666,076).

b.Employee's bonus: NT\$79,596,500.

c.Remuneration paid to directors and supervisors: NT\$ 15,000,000.

(6)Effects of proposed stock dividend distribution to the company's operation performance and earnings per share: None.

(7)Employee's bonuses and remunerations paid to directors and supervisors:

- 1. The percentages or ranges with respect to employee bonuses and director/supervisor compensation, as set forth in the Article 27 of the company's Articles of Incorporation: The detailed information can be looked up in the Handbook distributed in the Shareholders' Meeting of the year.
- 2. The basis for estimating the amount of employee bonuses and director/supervisor compensation, for calculating the number of shares to be distributed as stock bonuses, and the accounting treatment of the discrepancy, if any, between the actual distributed amount and the estimated figure, for the current period: The amount of discrepancy shall be handled in accordance with the following principles:
 - A. According to the Company's Articles of Incorporation, the Company shall distribute not lower than five percent of current year's profit to its employees as employee remunerations and to distribute not more than five percent of current year's profit to its directors and

supervisors as remunerations.

- B. No applicable, because this year the Company does not propose to distribute stock bonus to its employees.
- 3.Information on any employee bonus distribution proposal approved by the board of directors:
 - A.Distribution of cash bonuses or stock bonuses to employees, and compensation for directors and supervisors. If there is any discrepancy between such an amount and the estimated figure for the fiscal year these expenses are recognized, the discrepancy, its cause, and the status of treatment shall be disclosed.
 - i. Proposal on the Board of Director's Meeting on Mar. 27th, 2017: To distribute cash of \$90,758,295 as employee's bonus and \$15,000,000 as remunerations paid to directors and supervisors.
 - ii. The above mentioned employee's cash bonus and remunerations paid to directors and supervisors do not have discrepancies with the estimated amount in 2016.
 - B.The amount of proposed distribution of employee stock bonuses, and the size of such an amount as a percentage of the sum of the after-tax net income stated in the parent company only financial reports or individual financial reports for the current period and total employee bonuses: Not applicable, because the company does not distribute any stock bonus to employees this year.
- 4. The actual distribution of employee bonuses and director/supervisor compensation for the previous fiscal year (with an indication of the number, dollar amount, and stock price, of the shares distributed), and, if there is any discrepancy between the actual distribution and the recognized employee bonuses and director/supervisor compensation, additionally the discrepancy, cause, and how it is treated.
 - A.As resolved in the Shareholders' Meeting on Jun. 24th, 2016: The company distributed cash of \$79,596,500 as employee's bonus and \$15,000,000 as remunerations paid to directors and supervisors.
 - B.The above mentioned employee's cash bonus and remunerations paid to directors and supervisors do not have discrepancies with the estimated amount.
 - (8)Shares buyback situation: None.
 - (9)Issuance of corporate bond: None.
 - (10)Issuance of preferred stock: None.
 - (11)Issuance of global depository receipt: None.
 - (12)Employee stock option: None.
 - (13)Mergers or acquisitions, and issuance of new shares due to acquisition of shares of other companies: None.
 - (14)The implementation of capital allocation plan:

For the period as of the quarter preceding the date of printing of the annual report, with respect to each uncompleted public issue or private placement of securities, and to such issues and placements that were completed in the most recent 3 years but have not yet fully

yielded the planned benefits, the annual report shall provide a detailed description of the plan for each such public issue and private placement: None.

D. The Operations

(1)Operation

1. Scope of Business

(1) Main contents of the business

A.CA04010 Metal Surface Treating

B.CA02070 Lock Manufacturing

C.CA02990 Other Fabricated Metal Products Manufacturing Not Elsewhere Classified

D.CD01030 Automobiles and Parts Manufacturing

E.CD01040 Motor Vehicles and Parts Manufacturing

F.F214030 Retail Sale of Motor Vehicle Parts and Supplies

G.CQ01010 Die Manufacturing

H.F206030 Retail Sale of Die

I.F401021 Restrained Telecom Radio Frequency Equipments and Materials Import

J.CC01101 Restrained Telecom Radio Frequency Equipments and Materials Manufacturing

K.CA02080 Metal Forging Industry

L.CA01090 Aluminum Casting Manufacturing

M.CA01990 Other Non-Ferrous Metal Basics Industries

N.ZZ99999 All business items that are not prohibited or restricted by law, except those that are subject to special approval.

(2) Analysis of operation revenues

Item	% of Total Revenue
Door related metal parts	100%

(3) Current Products and Services

Name of Products	Services
	To provide traditional/electronic door lock.
	Under the premise of safety assurance to
High-end door locks	enhance our products' use flexibility and
	promote users' living quality.
	To provide door related hardware products
Door closers and hinges	other than door locks to enhance the
	convenience of use environment
	To provide customers with complete
Panic exit device	solutions in relation to fire exit door lock to
	reduce damages during fire disasters

(4) Planned new products and services

A.In the business of door lock and panic exit devices

- a. Residential complex's access control system
- b. To launch more home automation system related products that are compatible with IoT platform
- c. To launch more energy efficient and with longer battery life touch screen lock and push

bottom lock.

- d. Promote more push bottom lock models that are easier to operate and having more selections on lock appearances
- e.U.S. ANSI Grade 3 Zinc alloy made door lock products with modern design and more diversified appearance.
- f. The expansion on functions of the U.S. grade commercial locks.
- g. Lock products that meet U.S. new GA/GC standards.
- h. To provide general grade commercial and home use door lock products that are more competitive in the price
- i. To provide ANSI qualified commercial use toilet auxiliary lock
- j.The development of U.S. highest grade, ANSI Grade 1, panic exit device (for commercial and heavy type).
- k. Electronic parts relating to panic exit devices.

B.In the business of door closers

- a. Highly efficient door closers and the accessories that meet EU's EN standard.
- b. Door closers that meet U.S. ANSI Grade 1 standard.
- c. Door closer arranging in pairs with electronic accessories.
- d. EU standard heavy type door/floor hinge related products.

2.The industry

I. Current status and development of the industry

As time goes by and people's notions change along the time, door lock is no longer simply playing the role as a safety manager. In current days, artistic look, convenience, and even the function to connect with IoT technology are major factors that affect consumers' decision while purchasing door locks.

In the world, the major hardware product markets still focus in North America, Germany, Japan and China, among which the U.S. market is the largest. Also due to the popularity of D.I.Y. trend, consumers nowadays like to shop and choose their favorite products directly in hypermarkets. Thus, providing various choices has become a fundamental need for hypermarkets.

After the 2008 financial crises, the U.S. housing market gradually recovers, driving the need for door type hardware products. Also, the increasing cost of land and changes in house purchasing habits make the market of residential complex become the leading product in current market. Thus, how to provide door lock product according to market demands timely is going to be one important lesson in developing door lock products.

In recent years, lock's function has been further developed horizontally with the integration with computer software and cell phone app. The market opportunity in relation to Smart Home also gradually rises. The application, acceptance, and functions of electronic locks not only are significantly promoted but on the contrary also create a better flexibility for suppliers in product development, combination, and pricing strategy.

Taiwan now has higher level production technology and R&D capability. Moreover, robust and elastic marketing strategies and internationalized professional division of labor in production operation has enabled Taiwan's lock manufacturing industry to become the market leader in global markets.

II.Interrelationship of the upstream, midstream and downstream industries

Upstream Industry
Basic metal industry
Midstream Industry
Mold design and manufacturing
industry
Metal product manufacturing
industry
Downstream Industry
Retail market
OEM factories
Construction related industries

III.Product development trend and market competitions

A. High-end door lock and panic exit device business

a. Product development trend

For meeting with the growth of global economy, consumer's need and notion in door lock products is no longer limited in traditional lower cost products with single function. Product's artistic looks, safety, convenience, functions, or even the collocability with other toiletries are now major factors affecting consumer's purchasing decision. As for the door closer products, now are paying more attention on fire-proof and high efficiency in order to meet fire regulations and disability regulations.

b. Market competition

Based on product market segmentation, current major competitors are as follows:

b-1. High-Price Products

Major customers include locksmith market and distribution channels for certified and standardized architectural hardware products. Major competitors are manufacturers of local famous brands in Europe and North America.

b-2. Mid-Price Products

Major customers include architectural hardware products importers (to meet the demands from new construction projects or replacement market) in the U.S. and Canada and also large retail channels (for DIY demands) such as Home Depot, Lowe's, Wal-Mart, etc...The major suppliers for this segmentation are Taiwan Fu Hsing Industrial Co., Ltd. and Tong Lung Metal Industry Co., LTD. and others.

b-3. Low-Price Products

Major customers include customers in replacement market that do not stress on the safety and low-priced construction market. The major supplying area is Mainland China or India.

B. Door closer business

a. From mid- and low-end rack and pinion door closer to the developing high-end CAM action door closer, the R&D ability, production ability, and product's added value are all enhanced.

b. Research and develop high-end full functional and highly durable door closer, panic exit devices and accessories, and invest in higher technologies to meet the accuracy demands for

manufacturing high end door closers. It is hoped to utilize a complete product line with high quality to take the lead among other manufacturers.

c.Connect with electronic technology to develop high-end electronic gate controller products, including electronic door closer, electronic Hold Open, and smoke detectors to meet with future trend and market demands.

d. Self-manufacturing and processing high end door closer's key parts to ensure product quality and secure core technology. Also, part's self-production rate and automation procedures are also increased to reduce cost and enhance market competitiveness.

3.Profile of technology and R&D

In the current year (2016), the company invested in 202,656 thousand dollars in R&D, increased about 5% comparing to 2015. Also, the company obtained 29 domestic patents and 38 international patents, for a total of 67 patents domestically and internationally for the year. The accumulated number of patents obtained is nearly 1167.

4. Long-term and Short-term business development plan

The new house sales in the North America and its construction market still continue recovering well. Good employment growth rate and wage growth rate also help drive up the new house sales. Consumer's purchasing willingness and household's repair rate are also enhanced. The demand in residential complex and rental housing market also increases and so as to push forward the demands in door related hardware market. With the strength in good economy situation, new products are launched for customers in the main retail market and construction market to provide more choices for customers.

The Company now is planning to enhance its competitive strength in four strategic facets, including products, pricing, branding, and channels. In a short term, we will continue to stabilize and further strengthen current OEM and ODM customer's sales channels. For long term, we will also use progressive strategy to continue integrating all the possible win-win cooperation projects and business partners and try to keep creating better profits and growth.

(1) as for product strategy:

Will cooperate with the market growth trend, further analyze the purchasing habits and trends for customers of all the different ages and continue to construct more diversified products lines in facets of tradition/modern appearance and residential/public applications. We hope to provide customers with more diversified products such as products of pricing friendliness/high technology, products to meet with different architectural styles or products to be applied in all the different kinds of areas with different specs. The final purpose is to provide the most suitable products for our customers, so that Fu Hsing products are able to meet customers of all the ages' needs and expectation.

In order to grasp the growing business opportunity intelligent home market in the long run, electronic locks are listed as one important product for our R&D projects. The Company set up a R&D project team specific for developing electronic lock related products aiming at integrating more industrial design with product aesthetics and functions. The designing will theme at consumer's use habit to develop a more friendly use interface and of course maintain the security function of locks.

In the mean time, we will develop wider and broader products in different sectors to meet

with demands of different pricing develop and specs. Vertically we will extend the depth of products as well as also horizontally increase the width of our products.

- i. For short term, we will continue to increase the basic kind of product line and cultivate deeper in the market in order to enhance the market share:
 - a. have its fine basic function;
 - b. Is easier to install;
 - c. Is friendly in its pricing;
 - d. With various design
- ii. In the long term, in high-end product line, we will connect with electronic technology trend, manage the new standards in this industry, attach closer to customer's favorite, and maintain close and good coopeition with global major door lock business groups.
- a. To connect with smart phones, Bluetooth technology, NFC, touch screen, and biometric system.
- b. To develop various grades of door lock products according to U.S. ANSI's newly regulated standard on family locks in order to meet the demands from different customer bases.
- c. Two main appearance designing directions themed at "classical design" and "contemporary avant-garde design".
- (2) As for pricing strategy: since now younger customers gradually become one of the main consuming force, we will fully utilize our strength in modulization design and keep studying customer's preference trend, analyze important key factors in segmental preference, maintain our agilely flexibility and best competitive strength regardless in product appearance, spec or packaging, continue to expand, the economic scale, and strength cost advantages. We will continue to cooperate with the analysis on the market trend in order to provide quantities promotions at the right moment to stimulate purchasing willingness and promote sales.
 - a.In the short term, we will utilize the strategy of diversified product mix and packaging with different pricing plans to promote sales.
 - b. In the long term, we will continue to study consumer's use habit and integrate global market trend in order to obtain the most efficient cost advantage with scale economy.
- (3) as for branding strategy:

In the short term, Fu Hsing will keep expanding the cooperation with global main streams to provide stable, high quality and cost competitive products to promote customer's brand image, so as to enhance market share together.

In the long term, Fu Hsing will integrate its own brands. For Taiwan domestic market, "Jia An (加安)" will still be the primary brand. For exports, Fu Hsing integrates and forms a complete product line by promoting its door lock brand "Faultless" and the associate brand "Arctek" for commercial use door locks, door closers and hinges to provide customers with more diversified and comprehensive services.

(4) as for distribution strategy:

i.In the short term, we will continue to cooperate with the characters of retail channel and
construction channels and provide more differentiated products. For new construction channels, we will strengthen product's high value added functions and specs. For retail channels, we will continue to stress on the basic function and pricing friendliness. Also, we will also occasionally launch short term promotion programs in the light of various products in order to catch customer's attention.

ii.In the long term, we will continue to develop new distribution channels especially in areas of:

a.On-line shopping: to strengthen the interface, add more new product, analyze the characteristics of sales growth, pricing and area in order to launch appropriate products in specific areas and provide new product information in time.

b.Non-traditional sales channel: to promote the cooperation with 3C sales channels, manufacturers of home security systems, and suppliers.

(II) Market and the Production-Marketing Situation

1. Major marketing area and the market share

The company targets at marketing to global market. The exporting amount was about 94% of the company's total revenue. Among the export sales, sales to the North America market (the U.S., Canada, and Mexico) was the largest part and accounted to 63% of total export sales. Others such as sales to New Zealand and Australia were about 4% and to other areas (Asia, Central South America, and Europe) was about 13%. By providing superior products and complete services, Fu Hsing has successfully promoted its products into international market and plays a significant role in global door-type hardware product market.

2.Future Market Demand and the Growth

- (i)North America: the continuous recovering U.S. economy and strong demands in new housing market 2016 drove up the demands in hardware market. In addition, favorable issues such as stable material cost and strong U.S. dollars also pushed up Fu Hsing's operation to reach another peak in 2016. We expect in 2017 when the government invests more in public infrastructure, that will add more growing power to the whole economy, and so we expect the demands coming from new housing, retail, and construction related markets will still continue to grow and bring significantly positive effects to our sales in Fu Hsing's main products.
- (ii)EU market: continuous QE policy within the Euro Zone is expected to further drive up the growth.
- (iii)South-East Asia & Central South America: China products have tariff benefits in this area and come with low price competition. Fu Hsing will work with its regional partners to continue strengthen product's quality image and added value, and we expects to further grow by launching more diversified products.
- (iv)New Zealand and Australia: Growth will come from the continuous release of new products.We expect this market continues to grow.
- (v)Domestic market: By optimizing high value-added products and advancing into the electronic lock product and comprehensive security system, Fu Hsing uses a more complete product line to create new sales opportunities and markets.
- (vi)Emerging markets: This includes Mainland China and India. The growth in these areas is

still strong. We expect the family door lock products and commercial door lock products can have a stable growth.

- 3. Favorable factors and unfavorable factors that might affect the company's future operations(1) Favorable factors
 - A.The strength of internationalized production division: 3 production bases in Taiwan (Fu Hsing Kangshan plant, Fortress plant, and ARCTEK plant) and 2 in China (Taichang plant and Changshu plant) are favorable for vertical integration of parts supplying and production coordination of different parts to ultimately meet customer's needs.
 - B.Cross-industry integration to create new business opportunities: By working with Hundure Technology to expand the product width and further complete the security system.
 - C.Strengthen U.S. subsidiary's services to provide in-time shopping suggestions for local customers, strengthen inventory dispatching support, after-sale services, and the stock delivery functions for on-line business in order to effectively cut into the new E-marketing field and promote market share in full scale.
 - D.China market continues to grow. This includes demands from large-scale construction projects, public infrastructure, and urban development, especially in the 2nd and 3rd tier cities. Fu Hsing has started its China layout in a few years ago, and the early involvement is favorable to Fu Hsing's growth in China.
 - E.Fu Hsing still invests in plant automation for all Fu Hsing's plants. This will help complete the lean production strategy and further enhance Fu Hsing products' added-value, quality and competitiveness.
 - (2)Unfavorable factors
 - A.China secondary product's low-price competition results in the irrational pricing competition in the market.
 - B.The fluctuation of exchange rate, although sometimes we do enjoy the forex gain, still is a risk of huge forex loss that we should be aware of.
 - C.Technology changes all the time. Electronic product's life cycle is relatively short.
 - D.Bulk materials and energy prices continue to go up. The pressure coming from inflation is not removed. Cost pressure still exists.

The international political and economic situation changes all the time. By holding the spirit of vigilant operation, Fu Hsing will continue to utilize its R&D design and lean production to decrease its cost and increase competitiveness. We will put more efforts into high value-added products like commercial use high-end product and electronic products, especially the foreseeable market trend-electronic locks will be the area for us to put more efforts in.

4.Important functions of major products and the production process

Major Product	Main Use
Door related metal	To be installed as lock on wood door, plastic door,
parts	metal carved door

Production process of metal door locks



5.Supply of major raw materials

	Major Materials					
Product Name	Name	Main Source	Supplying Condition			
	Steel Plate/Steel Strip	China Steel Corporation	Good			
	Stainless Steel	Sinkang Industries Co., Ltd.	Good			
	Copper Plate	First Copper Technology Co., Ltd.	Good			
Door locks and related metal accessories	Door locks and related metal		Good			

6.List of major suppliers and customers in the most recent 2 years

1. 0	uppliers that accord	phers that accounted to 10% of above of the total procurement amount in any of the most recent 2 years. Ont. N1\$1,0007%							
		20	16		2015				
Lis	t Name	Amount	% of total procurements in the year	Relation to the Issuer	Name	Amount	Amount % of total procurements in the year		
	Others	\$6,298,728	100%	-	Others	\$6,006,372	100%	-	
	Net Purchase	6,298,728	100%		Net Purchase	6,006,372	100%		

i. Suppliers that accounted to 10% or above of the total procurement amount in any of the most recent 2 years. Unit: NT\$1,000 / %

ii. Customers that accounted to 10% or above of the total sales revenues in any of the most recent 2 years. Unit: NT\$1,000 / %

		20	16		2015				
List	Name	Amount	% of total sales in the year	Relation to the Issuer	Name	Amount	% of total sales in the year	Relation to the Issuer	
1	Customer C	\$1,828,315	22%	None	Customer C	\$1,558,057	20%	None	
2	Customer B	1,083,627	13%	None	Customer B	970,391	12%	None	
3	Customer D	970,418	12%	None	Customer D	870,645	11%	None	
	Others	4,516,372	53%	-	Others	4,587,461	57%	-	
	Net Sales	8,398,732	100%		Net Sales	7,986,554	100%		

7. Production volume and value over the past two years

Unit: 1,000 pcs / NT\$1,000

		2016	2015		
Product volume Year & value Main Product	Volume	Value	Volume	Value	
Door related Metal Parts	45,534	\$6,322,299	41,933	\$6,377,587	
Total	45,534	6,322,299	41,933	6,377,587	

8. Sales volume and value over the past two years

Unit: 1,000 pcs / NT\$1,000

\backslash		20)16		2015			
Year	Dor	nestic	E	xport	Don	nestic	Export	
Product volume								
& value Main Product	Volume	Value	Volume	Value	Volume	Value	Volume	Value
Door related Metal Parts	1,810	\$577,936	43,583	\$7,820,796	1,737	\$563,764	40,050	\$7,422,790
Total	1,810	577,936	43,583	7,820,796	1,737	563,764	40,050	7,422,790

(3) Number of employees, the average years of services, average age, and education analysis over the past two years and during the current fiscal year until the date of printing of this annual report.

Yea	ar	2015	2016	Jan. 1 ~ Mar. 31, 2017	
	Director Labor	1,499	1,498	1,449	
Total Number of	Indirect Labor	656	618	632	
Employees	Management	212	186	185	
	Total	2,367	2,302	2,266	
Average Age		37.41	37.54	37.58	
Average Yea	ar of Service	5.32	4.58	4.52	
	Doctor	1	1	1	
	Master	47	46	45	
Education	University	766	734	759	
Analysis	High School	777	745	758	
	Below High				
	School	776	776	703	

(4) Expenditures on environmental protection

1.Significant expenditures or losses from environmental pollution in the most recent fiscal year and the current fiscal year until the printing date of this annual report: because the company has devoted to promoting environment improvement to reduce impact to the environment, there were no significant issues in the recent three years.

2. The company has a special unit that is exclusively responsible for the management of career safety and health, regularly convenes safety and health committee meeting, establishes and puts into effect of the "safety and health practices" for managing employee's work environment and facilities, regularly carries out employee health check and inspection on the work environment, and periodically handles education trainings on labor safety and hygiene to make sure the company is able to provide a safe and healthy work environment and seek for continuous improvement.

3. Responding actions

a. The company is engaged in the selling and manufacturing of door locks and related metal accessories. The major production processes include stamping, grinding, powder coating, and assembling. The company will keep promoting the environment management system and upgrading pollution prevention facilities to reduce impacts to the environment due to its manufacturing process, and for a further step to enhance the company image and market competitiveness.

b.Future improvement focus: Will solidify the training and management to operators of the environment protection facilities and such facilities' maintenance, will keep carrying out process wastage reduction and pollution prevention, and will strictly implement all the management works to enhance the company's pollution management capacity. The company hopes and will do its best to reduce environment pollution to a minimum level and will try very hard to promote green production related concept to fulfill corporate special responsibility that every enterprise should have. Besides, the RoHs (Restrictions of the use of hazardous substances) related regulations by the European Union have no effects on the company.

4. Projected expenditures

The projected expenditures in the next 2 fiscal years

		Unit: NT\$1,000
Name of Facility	2017	2018
The improvement and operation of air pollution prevention facility	2689.5	3619.5
The improvement and operation of water pollution prevention facility	2327.5	2796
Removal and process of business wastes	2837.5	2771

(5)Work environment and measures adopted to protect employee's safety

I. Specific manners adopted to manage labor safety and health

In light of work environment and labor safety and protection, the company elaborated various labor safety and health risk control elements and sets up related managing plans and specific manners based on job safety and health management system to make continuous improvements. All the plans and manners achieved good results and control. The following table is a summary for the company's managing plans and specific manners:

No.	Direction	Plan	Specific Manner
1	Set up Safety and Health Bulletin and Policy	Set up safety and Health Bulletin and Safety and Health Policy	Establishes "Safety and Health Bulletin" and makes "Safety and Health Policy" according to corporate social responsibility and the government regulated safety and health requirements to continuously promote the performance achievement in labor safety and health.
2	Safety and Healthy Management System	Periodically review by the "Safety and Health Management Committee"	According to the guidance of the TOSHMS, the Safety and Health Management Committee periodically review and follow the execution results.
3	Risk assessment and the countermeasures	Assess related risks and makes the control policy	Periodically review related regional manufacturing procedures, work risks and the related regulations. Unacceptable risks and issues that do not meet regulated requirements will be reviewed for improvements, and associated management plan or manner will be made and executed. The execution results will be brought up for discussion in the safety and health meeting.
4	Electricity leakage protection	Facilities to carry out grounding to prevent leakage risks.	Set up grounding for facility's power system to prevent electricity leakage risk.
5	Chemical management	Establish safety standard for chemical's storing and use to prevent chemical spill risks	Establish hazardous goods general guidelines, regulate to store chemicals in anti-spill tanks to prevent chemical dispersion or spill, periodically carry out hazardous goods general guideline related training and provide and require operators to wear proper protection guards.
6	Work environment Monitoring		Entrust external institution that has been certified by the Labor Safety and Health Committee to regularly monitor the work environment focusing on dusts, noise, and specific chemical substances according to the "Implementation Method to Carry Out Labor Work Environment Monitoring". Determination then is made to see whether the measurement results meet regulatory requirements. Any extraordinary factors found will

No.	Direction	Plan	Specific Manner
			be corrected and improved immediately to protect employee's health.
7	Regular health check	Implement employee health check regularly	Two kinds of health examinations are carried out two work condition, extra hazardous work and ordinary work, according to "Labor Safety and Health Protection Principle". Special examinations are carried out for statutory particular workplace hazards such as noise, dusts, and specific chemical substances. The examination results are classified in different levels for further managing labor's health condition and continuous improving the company's work environment.
8	Occupational accident prevention programs	Establish occupational accident prevention program	Establish the occupational accident prevention program of the year and develop detailed execution plans according to the program. The plans are implemented, audited and tracked, and are brought up for discussion and correction in a regular basis during the safety and health committee meeting to gradually reduce all the dangerous factors and risks.
9	Automatic inspection	Carry out automatic inspection	Promote automatic inspection to identify possible and potential hazardous factors in different work environments, procedures, operations, and production. Then such potential risk factors are improved and effectively controlled. Items being inspected include facility, the use of materials, work environment, operating equipment and machinery.

- II. The Implementation of Work Safety Control
- (1)Control on special operations and work permit: according to the requirements regulated in Occupational Safety and Health Act and the company's safety and health assessing results, the company implements control and work permits on special operations such as overhead operation, hot work, confined space operation, and hoisting operation.
- (2)Supervision on safety and health condition: All work units in the factory site including contractors must submit application before carrying out high risk operations. Besides, the operating unit should appoint safety and healthy supervisory staff to carry out full supervision during the process of high risk operation for ensuring work safety.
- (3)Inspection of dangerous machinery and facility: according to statutory regulations, dangerous machinery and facility in the plant should be regularly inspection to meet qualifications. Besides, all the operators must acquire related operation license and regularly receive the company's on-job training to ensure the operation safety.
- (4)Accidents investigation, tracking, and improvement: for any accidents, regardless with or without injuries or only a false alarm, are discussed for improvements and tracked to eliminate potential dangers and prevent from injuries.
- (5)Safe operation standards revision: carry out the revision and modification on all operations'

standard procedures. During the process, the involving operating personnel are requested to present and participate in the full review on the standard procedures in order to diminish chances of accidents due to improper operation procedures.

- (6)Plant site patrol and inspection: inspect the operation situation in the plant site without a fixed schedule. The inspection aims at the work environment around factory worker's activity area, work content, possible hazards. Extraordinary issues are reported and provided with suggestions for improvements in order to maintain workplace and labor safety.
- (7)Emergency response training: trainings are regularly held in light of emergency responses subjects including specific operation area, fire safety equipment, and evacuations. All the employees have to participate in the training and practices for solidifying the training in emergency responses.

3.In addition to above-mentioned manners, Fu Hsing Americas INC. also provide its worker with work environment that meets OSHA (Occupational Safety and Health Administration) regulations made by U.S. Department of Labor and work with SCC Security and local police department to provide security services. Inspection on work safety, environment health and fire inspection are carried out per annum to make sure all meet regulated requirements.

(6)Labor relations

Taiwan Fu Hsing considers its employees as a dynamic source of corporate sustainable operation and treats every employee as its partner. Based on the principle of profit sharing, Taiwan Fu Hsing provides its employees with complete pay compensation, benefits, and friendly work environment and strictly follows Taiwan's Labor Standards Act and related rules to provide complete protection to its labors. We also regularly adjusts employee's remuneration and benefits to be more competitive based on the price level, the human resources' demand and supply situation, the salary average in the same industry, etc... We hope every Fu Hsing employees to learn and devote with no worries and meanwhile are able to pursue a stable and happy life.

In 2015, the Labor Affairs Bureau of Kaohsiung City Government held the "Good Fortune Enterprise Label Award" and adopted six labels including "salary, work hours, vacation, gender equity, subsidy, and activity", to evaluate and discover local enterprise with good and friendly HR practices. Taiwan Fu Hsing, due to its honest business culture, devotions in promoting labor conditions, efforts to create happy working environment and labor-capital's win win situation, was highly recognized and was recognized as one of the top ten happiness enterprises in Kaohsiung City. In 2016, the Sports Administration, Ministry of Education started to promote the "Sports Enterprise" certification program and in the first year there were only 50 enterprises certified. Taiwan Fu Hsing with its years of support in social sports event n and our inner cultural to promote health and exercises was received the honor as one of the fifties "sport enterprises" in Taiwan in the very first year. The certification also recognized our efforts in promoting a health human resource and the culture for continuous operation. In the area of building a healthy work environment, Fu Hsing has for three consecutive years obtained the three phase healthy work environment certification promoted by the Health Promotion Administration. The three phase certification includes "2014 smoke control label" \rightarrow "2015 health start label" \rightarrow "2016 health promote label". And Taiwan Fu Hsing has already completed the highest level certification in healthy work place.

In general we have the following characteristics in the field of "labor relations":

1. Competitive overall remuneration:

While designing the remuneration system, the direction aims at stimulating employees to challenge higher remunerations based on a fixed salary base. The overall remuneration includes basic salary, rewards, and employee bonuses. The basic salary is determined by education, experiences, professional skills, and work performance. The company will never determine employees' salary by their gender, religion, racial, nationality, political party, etc... The remuneration and protection of work conditions for every Fu Hsing staff are completely in compliance with local labor law and standards made by the International Bill of Human Rights.

2. Stable and healthy labor structure

We value gender equality and make every to treat every employees equality regardless in the appointment or promotion. According statistic records, Fu Hsing in 2016 had 2,302 employees. The numbers of male and female employees were quite similar.

3. Recruitment through multiple channels

Fu Hsing recruits only professional and talented employees. All the recruitment and appointment information are through public and transparent channels. Currently, besides using internet recruitment, such as the 104 Bank in Taiwan, we also flexibly adopt different recruiting channels according to the vacant posts. For example, for the recruitment of direct labors, most of the time we use newspaper advertisement, leaflets, electronic signboard, career station, etc...to publicize the recruiting information. For special, higher level and professional manpower, we also collaborate with high-level manpower agency (head hunters) to recruit. For others, we will look for sufficient and good quality human resources through university's career expo, professional institution's talents recommendation, or through employee's recommendation. Following Fu Hsing's SER policy, we will never recruit child labor that is under 16 years old and forced labor. We treat all employee fairly and equally regardless their origin, gender, religion, racial, nationality, or political attribute.

4. Fair and objective performance evaluation system

The company has a comprehensive and thorough performance management structure. For new employees that hold the post for 3-6 months, we will carry out a "probation assessment" to understand the employee's adaptation situation and provide necessary support if there is any. For all the current employees, a year end "Annual Performance Assessment" is given to carry out performance evaluation. The Annual Performance Assessment stresses on "objectivity", "Fairness", and "Two-way communication. Besides assessing individual's functional performance, the assessment also considers the unit's KPI achievement, and finally conducts a performance interview. We hope by open and consistent assessing standard as well as a direct two-way communication, superintendents and employees are able to obtain a consensus. In addition, results of the assessment are provided as a basis for individual's training and development and are also directly connecting to promotion and rewards. We hope by the assessment system, we can stimulate all employees work motivation continuously. 5. Transparent communication and harmonious relationship

The company has proposal-making system. Employees can propose suggestions for improvement at any time. The proposal, once being adopted, is given rewards according to its significance level, hoping to stimulate employees to have better creativity. Besides, according to laws the company convenes labor conference every quarter (in March, June, September, and December). Through the meeting, the company thoroughly communicates the operation information, labor benefits and other situation with its employees to build a consensus between the company and its employees and create a good relationship in between to maintain labor-capital harmony and achieve a win-win situation. Also, the company vigorously promotes corporate SER (social and environment responsibility) implementation. The company not only advocates the SER concept with its employees through different seminars and propaganda, but also establishes compliant channels for employees to report any SER violation issues to ensure the implementation and promulgation of the company's SER policy. During the past fiscal year and current year until the printing date of this annual report, the company did have not any labor disputes, because the company's system follows laws and regulations and actively protects labor rights. In the future, the company expects to maintain the good tradition in keeping harmonious labor-capital relationship.

6.Education training

As for employee's training and education, besides establishing "Method to subsidize on-job training in graduate level" and various subsidies provided by the Staff Welfare Committee to various on-job trainings, for encouraging employees to pursue higher education the company also establishes a comprehensive on-job training system to assist employee with professional skills and knowledge and expand their expertise. Comparing to last year, the education training in 2016 paid more focus on a more in-depth and finer training content. The execution of education training in 2016 is summarized in the following table:

		Female			Male				Total			
Category	Number of people	Number of people under the training	Training Hours	Course Fees	Number of people	Number of people under the training	Training Hours	Course Fees	Number of people	people	Training Hours	Course Fees
Director Labor	903	6,201	4,560	11,698	827	5,557	4,472	159,270	1,730	11,758	9,032	170,968
Indirect Labor	184	1,341	2,944	288,082	221	1,654	3,999	638,647	405	2,995	6,943	926,729
Management	34	229	724	195,557	133	976	3,930	960,934	167	1,205	4,654	1,156,491
Total	1,121	7,771	8,228	495,337	1,181	8,187	12,401	1,758,851	2,302	15,958	20,629	2,254,188

Taiwan Fu Hsing 2016 Education Training Program

7. Certifications obtained by the company and the transparent financial information related persons:

(1) R.O.C. Accountant: 2 people.

(2) International CIA (Certified Internal Auditor): 1 person.

8. A comprehensive staff welfare network:

(i)Performance of the staff welfare committee

Fu Hsing set up Staff Welfare Committee (the "Welfare Committee" hereinafter) as early as in 1983. The committee members are elected by employees to manage the welfare funds. The Welfare Committee establishes all kinds of subsidy standards and handles various activities based on employee's needs. In 2016, the staff welfare expenditures in the mother company were totaled 11 million dollars. Besides giving out subsidies, the expenditures were mainly used to hold all kinds of activities, including employee and family tours (1st was to Old Street, Window on China Theme Park, Hakka Courtyard, there were 363 participants; 2nd was to Taipei, Taoyuan Sake Brewery, and Mitsui Outlet Park Linkou, there were 311 participants), Fu Hsing family day (lohas hiking _ Tardy Hill and provide support to Institute for the Blind of Taiwan to accompany the blind to hike), Zonzi relay contest and provide 200 free rice dumplings to children in six different social welfare units before the Dragon Boat Festival, the year-end dinner gathering and art competition, PE activity (volleyball contest), etc...

Welfare system that provides a comprehensive care to employees
•Holiday bonuses given in the Dragon Boat Festival and Mid Autumn Festival and
Birthday cash gift
•Marriage allowance, maternity allowance, new house allowance
•Funeral grant, disability grant, and hospitalization subsidy
•A fixed amount lunch subsidy in staff restaurant
•Year end dinner gather, raffle draw activity, show and art competition
•Company trip
•On-job training subsidy
•Scholarship, grant-in-aid
•Resignation subsidy, retirement subsidy

(ii)Comprehensive staff welfare facility:

PE center: The opening hour of the mother company's PE center is 17:10~19:00 every Mondays to Fridays. All the employees are free to use the facilities including multi-functional treadmill, elliptical trainer, fitness equipment, pool table, ping-pong table, a Karaoke Room that can adopt more than 40 persons, and a multifunctional aerobics room. This PE center is a best place for employee to carry out fitness trainings, throwing birthday parties and doing community activities.

Staff restaurant: Spacious, bright, and well-equipped with audiovisual equipment are most people's first impression to the mother company's staff restaurant. But more than that, the Staff Welfare Committee also works hard to make the restaurant to provide hygiene, delicious, economic, and diversified choices meals to staffs. For having a 6 dishes and 1 soup 1 unlimited drink at the staff restaurant, employees only pay partial cost of the meal and the Welfare Committee subsidies the remaining. In addition, in order to meet different meal habits for foreign workers and respect the cultural differences, the Welfare Committee also separate the restaurant into different dining areas to provide different flavored meals for Philippines and Indonesian staffs. Therefore, the staff restaurant receives high appraisal from employees. Sometimes foreign internship trainees that come to Fu Hsing during only summer vacations even express their memory on the company's staff restaurant.

9. During the past year and in the current year until the reporting date of this annual report, the Company violated a regulation stated in Article 32-2 on July 2016. The company was unable to truly implement the Act. Besides strengthening the superintendent's responsibility in management and supervision, Fu Hsing also educated the accordingly enforced regulations to all the colleagues during the early morning meeting and asked all the subsidiaries and colleagues to cooperate and abide by such regulations.

10.Retirement	benefit
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Retirement reserve supervisory committee	 In order to effectively overlook the appropriation and use of the retirement reserve, the mother company appoints representatives from both the capital side and labor side to be the Retirement Reserve Supervisory Committee members in every three years according to laws to jointly manage the retirement fund. Currently the retirement fund management committee has 6 representatives from the labor side and 3 from the capital side. In 2016, 4 retirement application were deliberated.
A comprehensive pension system that also considers about humanity	• In consideration of statutory requirements, the company fully follows regulations made in the "Labor Standards Act" and "Labor Pension Act" for both new system and old system pension plans. Besides, starting from March 2012, the company adjusted the retirement reserve appropriation rate to the highest level, 15% and appropriated sufficient fund in the retirement account of the being retired labor of that year based on his pension reserve account under old system according to requirement made by authorities, for better ensuring employee's retirement life.
	• In consideration of humanity, the company also considers that if an employee opts for old system. Under the old pension system, the employee is unable to meet the requirements once he has any significant changes in his life even though the employees has serviced in this company for many years already. In such circumstance, the employee is going to have a big loss in retirement benefit. In view of considering all the employees as Fu Hsing's relatives, the company established the "Employee Retirement Offer Method" in 2008. The Method was sent to the Labor Bureau for approval. This Method explicitly regulated that Fu Hsing employee, if his seniority and age adding together equals to or exceed 65, can apply for "voluntary early retirement application, even though his age is still under 65 years old. Once the company approves the application, the company should calculate the amount of pension depending on the seniority according to the Labor Standards Act. This Method has helped many senior employees to retire early from the company without worries, so they were able to transfer their focuses to their families.

(7) Important contracts: none.

6. Financial Report

(I) Condensed Balance Sheets and Statements of Income

1-1. Condensed Consolidated Balance Sheet

Unit:: NTD\$1,000

	Year		Einen ein ¹	n the Dort 5 V		t:: NTD\$1,000
		1		in the Past 5 Year	× ,	
Accounts		2012	2013	2014	2015	2016
Current ass		\$2,942,741	\$3,286,942	\$3,557,896	\$4,651,223	\$5,120,102
Real estate and facilitie		1,131,619	1,271,743	1,765,981	1,841,250	1,715,994
Intangible a	assets	77,140	77,429	175,948	124,252	26,198
Other asset	s	1,463,604	1,562,028	1,393,219	735,706	717,544
Total assets		5,615,104	6,198,142	6,893,044	7,352,431	7,579,838
Current	Before distributi on	1,124,977	1,368,666	1,768,980	1,843,052	1,949,054
liability	After distributi on	1,407,655	1,745,570	2,145,884	2,370,718	(Note 2)
Non-curren	t liability	377,928	410,935	424,963	385,715	387,247
Total	Before distributi on	1,502,905	1,779,601	2,193,943	2,228,767	2,336,301
liabilities	After distributi on	1,785,583	2,156,505	2,570,847	2,756,433	(Note 2)
Equity attributable to the parent company		4,080,509	4,383,229	4,591,718	5,002,437	5,132,660
Capital		1,884,521	1,884,521	1,884,521	1,884,521	1,884,521
Capital sur	plus	567,114	567,114	567,114	567,114	567,114
Retained On		1,460,971	1,739,337	1,858,272	2,263,600	2,536,702
Earnings	After distributi on	1,178,293	1,362,433	1,481,368	1,735,934	(Note 2)
Others equity		167,903	192,257	281,811	287,202	144,323
Treasury stock		_	_	_	_	_
Non Controlling interests		31,690	35,312	107,383	121,227	110,877
Total	Before distributi on	4,112,199	4,418,541	4,699,101	5,123,664	5,243,537
equities	After distributi on	3,829,521	4,041,637	4,322,197	4,595,998	(Note 2)

Note 1: Reviewed and certified by CPA.

Note 2: Until the printing date of this annual report, the 2016 earnings distribution proposal has not yet approved by the shareholders in the Shareholders' Meeting.

<u> </u>					Unit	: NT\$1,000			
	Year		Financials in the Past 5 Years (Note 1)						
Accounts		2012	2013	2014	2015	2016			
Current	asset	\$2,005,611	\$1,654,503	\$1,573,785	\$2,431,001	\$2,414,120			
Real esta plant and facilities	1	527,075	361,956	883,552	913,528	902,872			
Intangib	le assets	698	2,683	1,565	1,151	858			
Other as	sets	2,683,316	3,525,579	3,598,013	3,177,234	3,329,837			
Total ass	sets	5,216,700	5,544,721	6,056,915	6,522,914	6,647,687			
Current	Before distributi on	758,263	766,773	1,076,436	1,173,779	1,203,183			
liability	After distributi on	1,040,941	1,143,677	1,453,340	1,701,445	(Note 2)			
	current ility	377,928	394,719	388,761	346,698	311,844			
Total	Before distributi on	1,136,191	1,161,492	1,465,197	1,520,477	1,515,027			
liabilitie s	After distributi on	1,418,869	1,538,396	1,842,101	2,048,143	(Note 2)			
Capital		1,884,521	1,884,521	1,884,521	1,884,521	1,884,521			
Capital s	surplus	567,114	567,114	567,114	567,114	567,114			
Retaine d	Before distributi on	1,460,971	1,739,337	1,858,272	2,263,600	2,536,702			
Earning s	After distributi on	1,178,293	1,362,433	1,481,368	1,735,934	(Note 2)			
Others equity		167,903	192,257	281,811	287,202	144,323			
Treasury stock		_	_	_	_	_			
Total	Before distributi on	4,080,509	4,383,229	4,591,718	5,002,437	5,132,660			
equities	After distributi on	3,797,831	4,006,325	4,214,814	4,474,771	(Note 2)			

1-2. Condensed individual balance sheet

Unit: NT\$1.000

Note 1: Reviewed and certified by CPA.

Note 2: Until the printing date of this annual report, the 2016 earnings distribution proposal has not yet approved by the shareholders in the Shareholders' Meeting.

2-1Condensed consolidated income statement

Unit: NT\$1,000

Year		s (Note 1)			
Accounts	2012	2013	2014	2015	2016
Revenue	\$5,014,718	\$5,887,680	\$7,074,752	\$7,986,554	\$8,398,732
Gross margin	903,432	952,667	1,356,386	1,811,324	2,115,361
Operating profit	361,207	308,501	499,433	851,495	1,106,794
Non-Operation income (Expense)	150,866	454,174	171,990	224,984	53,802
NIBT	512,073	762,675	671,423	1,076,479	1,160,596
Continuing operation's income	410,054	592,312	526,718	816,764	825,245
Loss from discontinued operations	-	-	-	-	-
Net income (loss)	410,054	592,312	526,718	816,764	825,245
Other comprehensive income or loss (Net amount after tax)	31,165	4,901	74,912	-9,329	-163,377
Total comprehensive Income (Loss)	441,219	597,213	601,630	807,435	661,868
Net profit attributable to owner of the parent	398,658	580,998	507,914	796,103	819,739
Net Profit attributable to minority interest	11,396	11,314	18,804	20,661	5,506
Total comprehensive income attributable to owner of the parent	430,358	585,398	585,393	787,623	657,889
Total comprehensive income attributable to minority interest	10,861	11,815	16,237	19,812	3,979
Earnings per share (Note2)	2.12	3.08	2.70	4.22	4.35

Note 1: Reviewed and certified by CPA. Note 2: Basic EPS

2-2Condensed individual	income statement
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	Unit: NT\$1,000							
Year		Financials in the Past 5 Years (Note 1)						
Accounts	2012	2013	2014	2015	2016			
Revenue	\$3,792,822	\$3,853,599	\$4,727,893	\$5,330,560	\$5,698,548			
Gross margin	642,245	563,079	624,721	885,522	1,046,859			
Operating profit	267,734	172,376	194,258	408,239	531,083			
Non-Operation income (Expense)	195,244	532,712	390,891	546,043	461,454			
NIBT	462,978	705,088	585,149	954,282	992,537			
Continuing operation's income	398,658	580,998	507,914	796,103	819,739			
Loss from discontinued operations	_	_	_	_	_			
Net income (loss)	398,658	580,998	507,914	796,103	819,739			
Other comprehensive income or loss (Net amount after tax)	31,700	4,400	77,479	-8,480	-161,850			
Total comprehensive Income (Loss)	430,358	585,398	585,393	787,623	657,889			
EPS (Note 2)	2.12	3.08	2.70	4.22	4.35			

Note 1: Reviewed and certified by CPA.

Note 2: Basic EPS.

Year	Accounting Firm	Name of Accountants	Audit Opinion
2016	PwC Taiwan	WANG, Kuo-Hua LIAO, A-Shen	Unqualified Opinion
2015	PwC Taiwan	LIAO, A-Shen LIU, Tzu-Meng	Modified Unqualified Opinion
2014	PwC Taiwan	LIAO, A-Shen LIU, Tzu-Meng	Modified Unqualified Opinion
2013	PwC Taiwan	WANG, Kuo-Hua LIAO, A-Shen	Modified Unqualified Opinion
2012	PwC Taiwan	WANG, Kuo-Hua LIN, I-Chang	Modified Unqualified Opinion

3.Certifying accountants over the past five years and the audit opinions

(2) Financial analysis

1. Analysis on consolidated financials
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Year Financial analysis in the Past 5 Years (Note 1)					1)	
Analys	sis list (Note2)	2012	2013	2014	2015	2016
Financial Structure %	Debt ratio	26.77	28.71	31.83	30.31	30.82
ial 1re %	Ratio of liabilities to assets	360.59	344.66	284.07	299.22	328.14
So	Current ratio	261.58	240.16	201.13	252.37	262.70
Solvency%	Quick ratio	201.01	175.87	150.27	205.16	218.08
y%	Times interest earned ratio	645.93	276.93	223.40	980.51	1,852.03
	Account receivable turnover (times)	4.99	5.02	5.00	4.93	5.04
	Days sales in accountable receivable	74	73	73	75	73
ope	Inventory turnover (times)	6.78	6.43	6.50	6.99	7.36
rating	Account payable turnover (times)	6.32	6.06	5.78	5.58	5.43
operating ability	Average days in sales	54	57	56	53	50
	Fixed properties, plants and equipment turnover (times)	4.28	4.90	4.66	4.43	4.72
	Total assets turnover (times)	0.94	1.00	1.08	1.12	1.12
	Return on assets (%)	7.47	9.87	7.79	11.19	10.99
Pro	Return on Equity (%)	10.02	13.73	11.32	16.21	15.81
Profitability	Profit before tax to capital stock (%)	27.17	40.47	35.63	57.12	61.59
ity	Profit ratio (%)	7.95	9.87	7.18	9.97	9.76
	EPS (dollar)	2.12	3.08	2.70	4.22	4.35
	Cash flow ratio (%)	47.23	48.53	49.84	57.44	75.76
Cash Flow	Cash flow adequacy ratio (%)	120.49	121.50	101.16	115.62	150.38
low	Cash re-investment ratio (%)	5.96	6.88	8.73	10.94	14.62
Le	Operation leverage	5.43	6.67	4.99	3.21	2.68
Leverage	Financial leverage	1.00	1.01	1.01	1.00	1.00

Note 1: Reviewed and certified by CPA.

Analysis on more than 20% changes in the ratios over the most recent two fiscal years:

- (1)Times interest earned ratio increased 89%: mainly due to good operations, increased net profit and reduced interest expenditures in 2016.
- (2)Cash Flow Ratio increased 32%, Cash Flow Adequacy Ratio increased 34%, Cash Re-Investment Ratio increased 34: mainly due to good operations in 2016, increased

cash inflow resulting from operation, and increased net cash flow from operating activities.

- (3)Cash Re-investment Ratio increased 32%: was mainly because of the increased net cash flow from operating activities resulted from its good operations.
- Note 2: Formulas:
- 1.Financial structure
- (1) Debt ratio = Total liabilities / Total assets
- (2) Ratio of liabilities to assets = (Total equity + non-current liabilities) / Net amount of fixed properties and equipment
- 2. Solvency
- (1) Current ratio = Current assets / Current liabilities
- (2) Quick ratio = (Current assets Inventories Prepaid expenses) / Current liabilities
- (3) Times interest earned ratio = Net income before tax and interests / Interest expense of the term
- 3. Operating ability
- (1) Account receivable turnover (including Account receivables and Notes receivables arising from operations) = Net sales / Average balance of all the receivables (including account receivables and Notes receivables arising from operations)
- (2) Days sales in accountable receivable = 365 / Account receivable turnover
- (3) Inventory turnover = Cost of goods sold / Average inventories
- (4) Account payable turnover (including Account payable and Notes payable arising from operations) = Cost of goods sold / Average balance of all the payables (including Account payable and Notes payable arising from operations)
- (5) Average days in sales = 365 / Inventory turnover
- (6) Fixed properties and equipment turnover = Net sales / Net amount of fixed properties and equipment
- (7) Total assets turnover = Net sales / Average total assets
- 4. Profitability
- (1) Return on assets = [NIAT + Interest expense(1-tax rate)] / Average total assets
- (2) Return on equity = NIAT / Average total stockholder's equity
- (3) Profit ratio = NIAT / Net sales
- (4) EPS =(Profit attributable to owner of the parent dividend on preferred stock) / Weighted average total outstanding shares (Note 4)
- 5. Cash Flow (Note 5)
- (1) Cash flow ratio = Cash flow generated during operation activities / Current liabilities
- (2) Cash flow adequacy ratio = Net cash flow generated from operation activities in the past 5 years/(capital expenditure + increase in inventories + Cash dividend) of the past 5 years
- (3) Cash re-investment ratio = (Net cash flow generated during operation activities Cash dividend) / (Gross amount of fixed properties and equipment + Long-term investment + Other non-current assets + Working capital)
- 6. Leverage:
- Operation leverage = (Net sales revenue Variable operation cost and expenses) / Operation profit (Note 6)
- (2) Financial leverage = Operation profit / (Operation profit Interest expense)
- Note 3: The followings should be cautious while calculating EPS based on above formulas:
- 1. Should take the weighted average total number of common shares instead of the total issued shares at the year-end as the basis.
- 2. Whenever there is capital increase by cash or treasury stock transaction, the calculation of weighted average shares should also take the shares during the circulation period into consideration.

- 3. Whenever there is capital increase by earnings or capital increase by capital surplus, the calculation of EPS during the past years and the half year should take retroactive proportional adjustment based on the proportion of capital increase without considering the period during the capital increase.
- 4. If the type of preferred stock is a non-convertible cumulative preferred stock, the dividend of the year (no matter distribution or not) should be deducted from net income after tax or add to the net loss after tax. If the type of preferred stock is not cumulative, when there is still net profit after tax, the dividend on such preferred stock should be deducted from the net income after tax. No adjustment should be made if there is a loss after tax.
- Note 4: While doing cash flow analysis, the following issues should be especially paid attention to:
- 1. Net cash flow generated from operation activities refers to Net cash inflow during operation activities in the Cash Flow Statement.
- 2. Capital expenditure refers to Cash outflow as capital investment every year.
- 3. Increase in inventory should only be taken into account when the ending balance is greater than the beginning balance. If the inventory decreases during the year, use 0 to calculate.
- 4. Cash dividend includes cash dividend for both common stock and preferred stock.
- 5. Gross amount of Fixed properties and equipment refers to the total amount of fixed properties and equipment before deducting cumulative depreciation.
- Note 5: The issuer should classify all the operation costs and operation expenses into fixed and variables, and should pay attention to the consistency when the classification is not easy to make.
- Note 6: If the company's securities have no face value or face value other than NT\$10, the aforementioned formulas that involve calculations of paid-in capital should replaced with the proportion of equity attributable to owners of the parent on the Balance Sheets to calculate.

Year Financial analysis in the Past 5 Years (Note						e 1)
Anal	ysis list (Note 2)	2012	2013	2014	2015	2016
Financial Structure %	Debt ratio	21.78	20.95	24.19	23.31	22.79
ial ure %	Ratio of liabilities to assets	774.18	1,210.98	519.69	585.55	603.02
So	Current ratio	264.50	215.77	146.20	207.11	200.64
Solvency%	Quick ratio	209.59	176.53	120.16	183.01	175.25
:y%	Times interest earned ratio	154,327	22,746	2,613	45,443	41,357
	Account receivable turnover (times)	6.23	5.02	4.94	4.98	5.37
	Days sales in accountable receivable	59	73	74	74	68
oper	Inventory turnover (times)	8.01	8.41	13.19	15.25	15.57
operating ability	Account payable turnover (times)	7.29	6.29	6.48	6.05	5.90
abili	Average days in sales	46	44	28	24	24
ity	Fixed properties, plants and equipment turnover (times)	6.96	8.62	7.55	5.90	6.24
	Total assets turnover (times)	0.75	0.71	0.81	0.84	0.86
	Return on assets (%)	8.00	10.80	8.76	12.66	12.45
Pro	Return on equity (%)	10.02	13.73	11.32	16.60	16.18
Profitability	Profit before tax to capital stock (%)	24.57	37.41	31.05	50.64	52.67
lity	Profit ratio (%)	10.63	15.17	10.80	15.01	14.47
	EPS (dollar)	2.12	3.08	2.70	4.22	4.35
0	Cash flow ratio (%)	45.27	57.60	59.55	52.11	73.58
Cash Flow	Cash flow adequacy ratio (%)	121.51	120.27	95.80	106.47	122.72
ow	Cash re-investment ratio (%)	2.45	3.24	5.15	4.25	6.31
Le	Operation leverage	7.96	14.29	8.38	4.63	3.58
Leverage	Financial leverage	1.00	1.00	1.00	1.00	1.00

2. Analysis on individual financial

Note1. Reviewed and certified by CPA.

Analysis on more than 20% changes in the ratios over the most recent two fiscal years:

- (1)Cash flow ratio increased 41%, cash re-investment ratio increased 48%: was mainly due to good operational performance in 2016, increased cash flow resulting from operations, and increased net cash flow resulting from operational activities.
- (2)Operation leverage decreased 23%: mainly due to good operational performance in 2016 and increased operational profits.

Note 2: Formulas:

- 1. Financial structure
- (1) Debt ratio = Total liabilities / Total assets
- (2) Ratio of liabilities to assets = (Total equity + non-current liabilities) / Net amount of fixed properties and equipment
- 2. Solvency
- (1) Current ratio = Current assets / Current liabilities
- (2) Quick ratio = (Current assets Inventories Prepaid expenses) / Current liabilities
- (3) Times interest earned ratio = Net income before tax and interests / Interest expense of the term
- 3. Operating ability
- (1) Account receivable turnover (including Account receivables and Notes receivables arising from operations) = Net sales / Average balance of all the receivables (including account receivables and Notes receivables arising from operations)
- (2) Days sales in accountable receivable = 365 / Account receivable turnover
- (3) Inventory turnover = Cost of goods sold / Average inventories
- (4) Account payable turnover (including Account payable and Notes payable arising from operations) = Cost of goods sold / Average balance of all the payables (including Account payable and Notes payable arising from operations)
- (5) Average days in sales = 365 / Inventory turnover
- (6) Fixed properties and equipment turnover = Net sales / Net amount of fixed properties and equipment
- (7) Total assets turnover = Net sales / Average total assets
- 4. Profitability
- (1) Return on assets = [NIAT + Interest expense(1-tax rate)] / Average total assets
- (2) Return on shareholder's equity = NIAT / Average total stockholder's equity
- (3) Profit ratio = NIAT / Net sales
- (4) EPS =(Profit attributable to owner of the parent dividend on preferred stock) / Weighted average total outstanding shares (Note 4)
- 5. Cash Flow (Note 5)
- (1) Cash flow ratio = Cash flow generated during operation activities / Current liabilities
- (2) Cash flow adequacy ratio = Net cash flow generated from operation activities in the past 5 years/(capital expenditure + increase in inventories + Cash dividend) of the past 5 years
- (3) Cash re-investment ratio = (Net cash flow generated during operation activities Cash dividend) / (Gross amount of fixed properties and equipment + Long-term investment + Other non-current assets + Working capital)
- 6. Leverage:
- (1) Operation leverage = (Net sales revenue Variable operation cost and expenses) / Operation profit (Note 6)
- (2) Financial leverage = Operation profit / (Operation profit Interest expense)
- Note 3. The followings should be cautious while calculating EPS based on above formulas:
- 1. Should take the weighted average total number of common shares instead of the total issued shares at the yearend as the basis.
- 2. Whenever there is capital increase by cash or treasury stock transaction, the calculation of weighted average shares should also take the shares during the circulation period into consideration.
- 3. Whenever there is capital increase by earnings or capital increase by capital surplus, the calculation of EPS during the past years and the half year should take retroactive proportional adjustment based on the proportion of capital increase without considering the period during the capital increase.

4. If the type of preferred stock is a non-convertible cumulative preferred stock, the dividend of the year (no matter distribution or not) should be deducted from net income after tax or add to the net loss after tax. If the type of preferred stock is not cumulative, when there is still net profit after tax, the dividend on such preferred stock should be deducted from the net income after tax. No adjustment should be made if there is a loss after tax.

Note 4: While doing cash flow analysis, the following issues should be especially paid attention to:

- 1. Net cash flow generated from operation activities refers to Net cash inflow during operation activities in the Cash Flow Statement.
- 2. Capital expenditure refers to Cash outflow as capital investment every year.
- 3. Increase in inventory should only be taken into account when the ending balance is greater than the beginning balance. If the inventory decreases during the year, use 0 to calculate.
- 4. Cash dividend includes cash dividend for both common stock and preferred stock.
- 5. Gross amount of Fixed properties and equipment refers to the total amount of fixed properties and equipment before deducting cumulative depreciation.

Note 5: The issuer should classify all the operation costs and operation expenses into fixed and variables, and should pay attention to the consistency when the classification is not easy to make.

Note 6: If the company's securities have no face value or face value other than NT\$10, the aforementioned formulas that involve calculations of paid-in capital should replaced with the proportion of equity attributable to owners of the parent on the Balance Sheets to calculate.

(3) Supervisor's report on the most recent fiscal year's financial report

In accordance with the Article 219 of the Company Act, we have examined the company's operation report and motions of earnings distribution along with the mother company's financial report and the consolidated financial report that were audited and signed by Accountants WANG Kuo-Hua and LIAO A-Shen of the PwC Taiwan and submitted by the Board of Directors for the year ending 2016, and found them in order.

Supervisor: HUANG, Fu-Ti

(Representative of Fu Yuan Investment Co., Ltd.)

LIN, Wen-Hsing

(Representative of Fu Yuan Investment Co., Ltd.)

March 27th, 2017

(4) Financial statements of the most recent fiscal year: please refer to Attachment I.

(5) The CPA certified consolidated financial statements of the most recent fiscal year: please refer to

Attachment II.

(6) In the most fiscal year and up until the printing date of this annual report, should the company and its affiliated companies had financial difficulties, the influences on the company's financial situation should be disclosed: None.

7. Financial situation and discussions and analysis on the year's operation results and the risk management (1)Two year comparisons on financial situation Unit: NT\$1.000

			UII	
Year	2016	2015	Difference	
			Amount	%
Current assets	\$5,120,102	\$4,651,223	\$468,879	10%
Fund & Investments	518,011	554,951	-36,940	-7%
Real estate, factory and equipment	1,715,994	1,841,250	-125,256	-7%
Intangible assets	26,198	124,252	-98,054	-79%
Other assets	199,533	180,755	18,778	10%
Total assets	7,579,838	7,352,431	227,407	3%
Current liabilities	1,949,054	1,843,052	106,002	6%
Non-current liabilities	387,247	385,715	1,532	0%
Total liabilities	2,336,301	2,228,767	107,534	5%
Capital	1,884,521	1,884,521	-	-
Capital surplus	567,114	567,114	-	-
Retained earnings	2,536,702	2,263,600	273,102	12%
Other equity	144,323	287,202	-142,879	-50%
Minor interests	110,877	121,227	-10,350	-9%
Total shareholder's equity	5,243,537	5,123,664	119,873	2%

1. Analysis on more than 20% changes in %:

(1) Intangible assets decreased 79%: mainly due to the decrease of goodwill and customer relationship.

(2) Other equity decreased 50%: mainly due to currency translations resulting from RMB fluctuations.

2. Impacts of the changes: No significant influence to the company's financial situation.

3. Future plan to meet the changes: Not applicable.

(2)Two year comparison on the operation results

Unit: NT\$1,000

Year	2016	2015	Increase (Decrease)	Change %
Total sales revenue	\$8,446,600	\$8,062,650	\$383,950	5%
Sales return and discount	47,868	76,096	-28,228	-37%
Total sales revenue – net	8,398,732	7,986,554	412,178	5%
Operating Cost	6,283,371	6,175,230	108,141	2%
Gross Margin	2,115,361	1,811,324	304,037	17%
Operating Expenses	1,008,567	959,829	48,738	5%
Operating Profit	1,106,794	851,495	255,299	30%
Non-operating income and expenses	53,802	224,984	-171,182	-76%
Net income before tax	1,160,596	1,076,479	84,117	8%
Tax	335,351	259,715	75,636	29%
Net income after tax	825,245	816,764	8,481	1%
Other comprehensive income after tax – net	-163,377	-9,329	-154,048	1651%
Total comprehensive income	661,868	807,435	-145,567	-18%

1. Analysis on more than 20% changes in %:

(1) Sales return and discount decreased 37%: mainly due to reduced sales discount.

(2)Operating profit increased 30%: mainly due to the growing of sales, increase of gross margin, and good control in operating expenses.

(3) Non-operating income and expenses increased 76%: mainly because of decreased forex gain, increased depletion, decreased investment gain from stock sales.

(4) Income tax increased 29%: mainly due to the net profit before tax increased in 2016.

(5) Other comprehensive income decreased 1651%: mainly resulted from the difference in exchange rates on 2016 accounting reports in overseas operations.

2. Estimated sales volume in the future year and the basis: according to our experiences in the past and the observations in trend of future industrial growth, we expect to sell 43,558 thousand units in 2017.

3. Possible influences on the company's future financial situation and the encountering measures: No significant changes.

4. Future plan to meet the changes: Not applicable.

(3) Review and analysis Table on Cash Flows

1. Analysis on the changes in cash flow in current year

Unit: NT\$1,000

Year	2016	2017	Changes							
Item	2010	2017	Amount	%						
Net cash flow	686,883	627,479	59,404	9						
from operating activities. (2) Improvement on insuff	(1)Net cash inflow increased in 2016 comparing to 2015 mainly came from cash inflows									

2.Cash flow analysis for the future year:

Unit: NT\$1,000

Beginning cash balance	Estimated cash inflow from operating activities of the year	Estimated cash outflow of the year	Estimate amount of cash surplus (insufficient)	Supplemen for insuffic Investment planning	cient cash
2,315,324	3,981,276	3,962,588	2,334,012	-	-

(1)Analysis on the estimated cash flow changes in 2016:

A. Operation activity: No significant changes estimated.

B. Investment activity: Continued equipment procurement and external investments.

C. Financing activity: Expected to have cash outflows due to cash dividend.

(2)The make-up plan for insufficient cash, and the analysis on solvency: We expect the cash is enough in 2017.

(4) Influences of major capital expenditure plan in the recent fiscal year: There was no significant capital expenditure project in recent year.

(5)Main reason for the profit or loss of its invested company in the current year, and the improvement plan and investment plan in the future year:

	emene pran a		pren m	the future year.			
Year	Invested company	Investment amount	Stake	Investment Strategy	Main reason for the profit/loss	Improvement	Future investment plan
2014	Hundure Technology Co., Ltd.	NT\$128 million	51%	For diversified operation	Operation is good with good profitability	None	None
2016	Tong Sing Co., Ltd.	NT\$5 million	100%	adjustments	effects have	the plant construction and purchase	Raise fund to build plant and purchase equipment

(6)Risk management & assessment

1. Organization structure for risk management:

	nok management.		
Important risk assessment directions	1 st layer - risk control unit	2 nd layer – Deliberation and control mechanism	Board of Directors/ Internal Audit Office
Interest, exchange rate and financial risks	Financial Dept.	President Office	
Changes on material prices	Purchasing Dept.	Business Group	
New product's development, improvement, and substitute materials	R&D Center	R&D Meeting	The Board: (Risk assessment
Extraordinary quality	R&D Center	Quality Control Meeting	& Final
Production Arrangement	Production planning Dept.	Production & Sales Meeting	strategy mechanism) Internal
Re-investment assessment	Financial Dept.	CEO Office	Audit
Compliance to company standards and regulations	Superintendents of all the levels	Audit	Office: (Risk review,
Litigation & Non-litigation issues	Legal affairs	President Office	assessment, improvement
Shareholding changes among directors, supervisors, and major shareholders	Stock Affairs	Financial Dept.	tracking, report)
Execution and management of the Board Meeting	Stock Affairs	President Office	

2. Influences of the changes in interest rate, exchange rate and inflation on the company's profits, and the future response measures:

In 2016, due to steadily growing US economy and US president election, Brexit issue, continuous QE policy in EU and Japan, NT Dollar depreciated at first and then went strong, while RMB was still depreciating. Besides, both of the international crude oil, basic metal and other bulk materials' pricing went down at first and then also went up. But in general, the

overall situation still poses positive effects on the Company's operations. For meeting with currency rate and bulk material's price fluctuation, the Company, besides continuing to adopt an appropriate hedge policy on currency and materials, will also actively promote VA/VE, develop new products and all other projects that can help to enhance the Company's overall value in order to strengthen the Company's competitive power. The responses to risks are listed as below:

(1) Response to risks of interest rate: With stable profits and sufficient operational cash, the company does not have big amount of bank loans. Thus, the influences of changing interest rates mainly will affect the return rate on fund utilization. Currently, besides fixed deposits or quasi money bond funds, some of the operation funds are invested in stable-yield value stock in order to increase the return rate of capital utilization.

(2) Response to risks of exchange rate: The Company is mainly doing exporting business, so exchange rate fluctuation does have certain effects on the company. We will continue to carry out hedge policy to do forward selling with the expectation to reduce the exchange rate fluctuation risk to the minimal.

(3) Response to risks of inflation: The price of international energy and bulk materials are still in fluctuation. We continue to discuss the relevance of the consumed energies and try to develop alternative materials to control our procurement cost and reduce unnecessary wastes during the manufacturing procedure with the expectation of reducing the operational pressure caused by increasing material costs.

3. The company has established "procedures to involve in derivative merchandise transactions" and strictly prohibit the transaction on high risk and high leverage investments. Loaning funds to others and endorsement and guarantees must be handled in accordance with the company's related work procedures.

Derivative merchandise transactions include forex option, forward foreign exchange transactions, and bulk materials metal future options. The purpose is to evade risks in relation to foreign exchange rate fluctuation and reduce risks of metal materials cost increase due to huge price changes in the market. The main purpose is to evade a greater amount of price risks in the market.

4. Planned product development and estimated capital investment in product R&D:

(1)Mechanic door lock:

a.For home use door lock, the focus is put on the market of residential complex in the North America. Using current Grade 2 and Grade 3 structure as the base, the product R&D aims at providing wider range of product combinations to fulfill customers in different market and channels in the needs of product appearance, mechanical strength, fitting, and others. We will especially focus on the design of product appearances and the development of special surface process (such as antimicrobial coating) in order to provide more flexible choices.

b. For commercially medium to heavy door products, the focus will be put on ANSI Grade 1 and UL fire proof products in keep adding new functions or even specialized surface treatments in order to enlarge market coverage. We will also keep moving toward products with higher technology barrier and higher values.

c. Fu Hsing has become one of the members in the Builders Hardware Manufacturer Association (BHMA), thus we can react more timely and quickly to product certification updates, regulation changes, and others. Besides having obtained the highest grade ANSI Grade 1 certification in commercial door lock products, in the future we plan to further extend downward to cultivate Grade 2 commercial door lock products in order to further enhance Fu Hsing's competitiveness in the construction market.

(2)Electronic door lock:

- 1.Current production line is going to be a more complete production line. Except for current push-bottom lock, electronic touch lock, we will also focus on different customers to develop products with differentiated appearances to increase the product breadth.
- 2. While the market trend is going to integrate the electronic door locks with intelligent phones, we plan to develop new types of electronic door locks installing with NFC or Bluetooth technology and connecting with cellular phones by APP interface for creating a whole new user experiences in the future market.
- 3. The home automation market in North America is gradually going into a mature market. And Fu Hsing also follows major customer's footprint to develop electronic products that are compatible with Z-wave/Zig-bee technology. While is cooperating customer's own platform, we are able to provide end users with a more comprehensive access security management system.
- 4. For commercial use electronic door locks, the market always requires strong power in the integration of electromenical technology and software. With the strengths in the mechanic door lock's manufacturing ability, R&D ability, professional supports from its partners, Taiwan Fu Hsing is able to develop a complete door lock system in the light of commercial door lock's use environment like condominium to reduce customer's cost in the public access management.
- (3) The planned R&D investment: The planned R&D expense in 2015 was 231,808 thousand dollars.

5.Effect on the company's financial operations of important policies adopted and changes in the legal environment at home and abroad, and measures to be taken in response:

The changes on domestic political policy and laws did not affect the company's financial and business operations in recent years. And the company is centering on developed nations in U.S. and EU, where are having relatively stable regulations and policies. Thus, foreign policies and regulations did not affect our financials and business. However, we will still keep an eye on the changes at home and abroad.

6.Effect on the company's financial operations of developments in science and technology as well as industrial change, and measures to be taken in response:

(1)The company has introduced in the ERP system at several years ago in order to provide timely and integrated information for responding quickly to market demand and needs to modify the company's operation strategy.

(2)In recent years, a significant trend in the demand of door lock showing that consumers

now are requesting more from door lock products, no matter in its safety, function, or looks. This trend is especially obvious in electronic door lock. Thus, the market demands on such products are also showing signs of growing. In order to develop this new door lock blue sea market and keep maintaining our leading position, the company is planning to actively expand the higher value-added electronic door lock market. We expect electronic door lock products are going to be a major niche type product.

- 7. Effect on the company's crisis management of changes in the company's corporate image, and measures to be taken in response: Not applicable.
- 8.Expected benefits and possible risks associated with any merger and acquisitions, and mitigation measures being or to be taken: No significant merger or acquisition projects.
- 9.Expected benefits and possible risks associated with any plant expansion, and mitigation measures being or to be taken: Not applicable.
- 10.Risks associated with any centralized sales or procurement, and mitigation measures being or to be taken: Not applicable.
- 11.Effect upon and risk to the company in the event a major quantity of shares belonging to a director, supervisor, or shareholder holding greater than a 10 percent stake in the company has been transferred or has otherwise changed hands, and mitigation measures being or to be taken: Not applicable.
- 12.Effect upon and risk to company associated with any change in governance personnel or top management, and mitigation measures being or to be taken: Not applicable.
- 13.Litigious and non-litigious matters:

Major litigious, non-litigious or administrative disputes, regardless of being concluded by means of a final and un-appealable judgment or is still under the litigation process, that involves the company and/or the company's director, supervisor, the President, any person with actual responsibility for the company, any major shareholder holding a stake of greater than 10 percent, and a subordinate company, and is possibly materially affect shareholders' equity or the prices of the company's securities: No such situation until the printing date of this annual report.

- 14.Other significant risk and mitigation measures being or to be taken: No other significant risks.
- (7) Other important matters: None.

8. Special Notes

(1)Disclosure regarding affiliated companies

I.Organization status of the affiliated companies

a.Organization chart of the affiliated companies



- b.Company that is concluded as the existence of the controlling and subordinate relation according to Article 369-3 of the Company Act: No such situation.
- c.Company that is determined having a relationship of subordination or having control power as subordinate according to Article 6 of the Criteria Governing Preparation of Affiliation Reports, Consolidated Business Reports and Consolidated Financial Statements of Affiliated Enterprises: No such situation.

II.Information on affiliated companies

				Unit: NT\$1,000
企業名稱 Name of Enterprise	設立日期 Founding Date	地址 Address	實收資本額 capital	主要營業或生産專案 Business Scope
台灣福興工業股份有限公司 Taiwan Fu Hsing Industrial Co., Ltd.	Nov. 23 rd , 1957	No.88, Yucai Rd., Kangshan Dist., Kaohsiung City, Taiwan R.O.C.	\$ 1,884,521	Mainly work for the manufacturing and sale of metal furniture, machinery, door lock, and door related metal accessories, sports equipment, vehicle parts and dies, and also bidding and exporting on behalf of domestic and overseas companies.
Fu Hsing Americas, INC. 福興美國股份有限公司	May 25 th , 1999	1424 Buford Business Boulevard Suite #100 Buford, GA 30518	9,637	Distribution of door locks and door closer related products.
Master United Investment Group Ltd. 馬斯特投資有限公司	Jan. 23 rd , 1998	P.O.BOX3321,Road Town,Tortola,BRITIS H VIRGIN ISLANDS	538,240	Reinvestment business.
Ziyong Hardware Products (Taichang) Co., Ltd. 資勇五金製品(太倉)有限公司	Mar. 27 th , 1998	Next to National Highway 204 in Nanjiao Dist., Chengxiang Town, Taichang City, Jiangsu Province, P.R.C.	512,839	The production and sales of architectural hardware, and processing for hardware products including auto parts.
Fortress Industrial Co., Ltd. 合興工業股份有限公司	May 16 th , 2012	No.103, Hsingong 1 st Rd., Dahsing Village, Beidou Township, Changhua County, Taiwan R.O.C.	299,880	The R&D, production, sale, and after-sale services on door closer, hinges related products.
Artek (Shanghai) Safety Protection Technology Co., Ltd. (the original "Arctek (Shanghai) International Trade Co., Ltd.") 艾德克安防科技(上海)有限公司	Mar. 16 th , 2012	No.11, 4F, Room 412, Allay 4666, Gonghexin Rd., Xiabei Dist., Shanghai City, P.R.C.	107,746	The sale of door closer and door hinge and floor hinge related products.
Formfloy Enterprise Co. Ltd	Feb. 1 st , 2005	Level2, Lotemau Centre, Vaea Street, Apia, Samoa	741,744	Reinvestment business.
Formflex Metal Industrial (Changshu) Co., Ltd. 福弘金屬工業(常熟)有限公司	May 12 th , 2005	No.68, Huangpujiang Rd., Southeast Development Zone, Changshu, Jiangsu Province, P.R.C.	735,090	The production and sale of hardware parts.
Fortune Industrial Ltd. 福承工業有限公司	Mar. 30 th , 2007	Level2, Lotemau Centre, Vaea Street, Apia, Samoa	13,133	Reinvestment business.
ChangShu Fortune Packing Material Co., Ltd. 常熟福誠包裝材料有限公司	Oct. 11 th , 2007	No.68, Huangpujiang Rd., Southeast Development Zone, Changshu, Jiangsu Province, P.R.C.	13,133	The production of plastic parts, and production of packing materials for plastic parts.
Arctek Industrial Co., Ltd. 朕豪工業股份有限公司	Jul. 27, 1994	No. 76, Hsingong Rd., Beidou Township, Changhua County, Taiwan R.O.C.	57,900	The production and sale of door hinge and floor hinge related products.
Rui Sheng Industrial Co., Ltd. 銳昇工業股份有限公司	Apr. 28 th , 2009	No. 76, Hsingong Rd., Beidou Township, Changhua County, Taiwan R.O.C.	7,200	The production and processing of door hinge and floor hinge related products.
Hundure Technology co., ltd. 漢軍科技股份有限公司	Apr. 10, 1989	No.47-1, 2 nd Sec., Guangfu Rd.,	68,890	The processing, manufacturing, and sale

		Sanchong Dist., New Taipei City, R.O.C.		of electronic control facility, electronic fire protection and monitoring system, and electronic materials and parts.
Fortress Door Control Product (Changshu) Co., Ltd. 合興門控制品(常熟)有限公司	Mar. 12, 2014	High Tech Industrial Development Zone in Guipujiang Rd., Changshu, Jiangsu Province, P.R.C.	90,750	The manufacturing of door closer related products
Tong Sing Co., Ltd. 同興股份有限公司	Dec. 16, 2014	No.18, Benzhou Rd., Gangshan Dist., Kaohsiung, R.O.C.	6,000	The processing and sale of hardware products
H&C Econ Tech Engineering Co., Ltd. 艾德克科技有限公司	Apr. 27, 2016	2nd Floor, Building B, SNPF Plaza, Savalalo, Apia,Samoa	320	Investment on al l businesses

III. Having the same shareholders in the controlling and affiliated company defined in the Company Act: None.

IV.Industries involved by the overall affiliated companies

i.Business of the company and affiliated companies: including manufacturing industry and investment industry.

ii. The company is mainly working for the manufacturing and sales of door lock and door related metal accessories. Based on 2016 operations, the sales and procurement information involving affiliated companies are stated as below:

The transaction among affiliated companies:

- A.The company sold products of NT\$20,726 thousand dollars to its affiliated companies and sold services of NT\$34,033 thousand dollars to its affiliated companies.
- B.The company purchased merchandises of NT\$2,376,673 thousand dollars from its affiliated companies.
- V. Endorsement and guarantees provided for affiliated companies

TT I	3 707 4	000
Unit:	NTT	(000)

												U	IIII. IN I	1,000	
								Amoun	Reaso	Allowa	Coll	ater	Ceiling	Ceiling	
			The					t of	n for	nce for	al		of the	of Total	
		Whether the	highest	Ending	Amount	The	Type of	busines	short	bad	N 7	X 7 1	endorse	endorse	
Endorsee	Accounts	endorsee is a	amount	balance	actually	range of	the	s	term					ments	Remark
Lindoisee	recounts	related narty	endorsed	in the	used	interest	endorsem	transact	financ	amount	me	ue	a single		Remark
		related party	during the	period	useu	rate	ent	ion	ial	appropri			compan		
			period					involve	needs	ated			у		
								d							
EU HSING	Other Account						Has short		For	-					
	Receivable –	Yes	\$42,393	\$_	\$-	3%	term	_	operat		No	_	\$51,347	\$513,26	Note1
	Related Party	105	Ψ=2,375	Ψ-	Ψ-	570	financial		ion		ne	_	ψυ1,947	6	10001
5 110.	iverated 1 arty						needs		needs						

Note 1. According to the operational procedures for the making of endorsement/guarantee to others, the ceiling of the total endorsements and the reasons are stated below:

1: The total endorsements made for company or enterprise that has business relationship with the company should not exceed 20% of the endorsee's net worth. In this case, endorsements made for a single company must not exceed the total business transaction amount with the company in the most recent years (should be determined by purchase amount).

2. The total endorsements made for company or enterprise that has short term financial needs should not exceed 10% of the endorsee's net worth. In this case, endorsements made for a single company must not exceed 50% of the company's net worth stated in the most recent audited financial report.

6. Directors, supervisors, presidents of the affiliated companies Data drawn on Dec. 31, 2016

		Name or	Holding Shares			
Name of Business	Title	Representative	Shares	Holding %		
	Chairman	LIN, Jui-Chang	1,624,978	0.86		
	Director and President	CHEN, Chien-Kun	675,132	0.36		
	Director (Representative of Fu Zhi Investment Development Co., Ltd.)	Michael A.Hoer	10,091,307	5.35		
Taiwan Fu Hsing Industrial Co., Ltd.	Director (Representative of Fu Zhi Investment Development Co., Ltd.)	LIU, Ju-Shan	10,091,307	5.35		
	Director and Group President (Hong He Investment Co., Ltd.)	CHU, Jung-Ho	1,827,000	0.97		
	Ltd.)	LIN, wen-Hsing	2,697,185	1.43		
	Supervisor (Fu Yuan Investment Co., Ltd.)	HUANG, Fu-Ti	2,697,185	1.43		
Fu Hsing Americas, INC.	Chairman (Representative of Taiwan Fu Hsing Industrial Co., Ltd.) Director (Representative of Taiwan Fu Hsing Industrial Co., Ltd.)	CHU, Jung-Ho LIN, Jui-Chang	300,000	100		
Master United Investment Group Ltd.	Chairman (representative of Taiwan Fu Hsing Industrial Co., Ltd.)	CHEN, Chien-Kun	15,600,000	100		
Ziyong Hardware Products (Taichang) Co., Ltd.	Chairman (Representative of Master United Investment Group Ltd.) Director (Representative of Master United Investment Group Ltd.)	Chien-Kun LIN, Wen-Hsing LIN, Teng-Tsai LIN, Wen-Yu CHU, Jung-Ho	Limited company, not applicable	100		
Formflex Enterprise Co., Ltd.	Chairman (Representative of Taiwan Fu Hsing Industrial Co., Ltd.)	CHEN, Chien-Kun	24,079,000	100		
	Chairman (Representative of Taiwan Fu Hsing Industrial Co., Ltd.)	LIN, Jui-Chang	29,988,000	100		
	Vice Chairman (Representative of Taiwan Fu Hsing Industrial Co., Ltd.)	CHU, Jung-Ho	29,988,000	100		
	Director (Representative of Taiwan Fu Hsing Industrial Co., Ltd.)	Chien-Kun	29,988,000	100		
Fortress Industrial Co., Ltd.	Director (Representative of Taiwan Fu Hsing Industrial Co., Ltd.)		29,988,000	100		
	Director (Representative of Taiwan Fu Hsing Industrial Co., Ltd.)	LIN, Tzu-Hsuan	29,988,000	100		
	Supervisor (Representative of Taiwan Fu Hsing Industrial Co., Ltd.)	HUANG, Fu-Ti	29,988,000	100		
	Supervisor (Representative of Taiwan Fu Hsing Industrial Co., Ltd.)	LI, Kuo-Wei	29,988,000	100		
Artek (Shanghai) Safety Protection Technology Co., Ltd. (the original "Arctek (Shanghai)	Chairman (Representative of Ziyong Hardware Products (Taichang) Co., Ltd.	CHU, Jung-Ho	Limited company, not	100		
International Trade Co., Ltd.")	Director (Representative of Ziyong Hardware Products (Taichang) Co., Ltd.		applicable	100		

	Director (Representative of Ziyong Hardware Products (Taichang) Co., Ltd. Director (Representative of Ziyong Hardware Products (Taichang) Co., Ltd. Supervisor (Representative of Ziyong Hardware Products (Taichang) Co., Ltd.	Chien-Kun LIN, Teng-Tsai		100 100 100
H&C Econ Tech Engineering Co.,	Chairman (Representative of Taiwan	CHU, Jung-Ho	10,000	100
Ltd. Formflex Metal Industrial (Changshu) Co., Ltd.	Fu Hsing Industrial Co., Ltd.) Chairman (Representative of Formflex Enterprise Co., Ltd.) Director(Representative of Formflex Enterprise Co., Ltd.) Director(Representative of Formflex Enterprise Co., Ltd.)	CHEN, Chien-Kun LIN, Wen-Yu LIN, Teng-Tsai	Limited company, not applicable	100
	Director(Representative of Formflex Enterprise Co., Ltd.) Director(Representative of Formflex Enterprise Co., Ltd.)	CHU, Jung-Ho LIN, Wen-Hsing	аррпсаос	
Fortune Industrial Ltd.	Chairman Director(Representative of Formflex Enterprise Co., Ltd.) Director(Representative of Formflex Enterprise Co., Ltd.)	TSAI, Ching-Chin LIN, Teng-Tsai	Limited company, not applicable	49 51 -
Changshu Fortune Packing Material Co., Ltd.	Chairman Director(Representative of Formflex Enterprise Co., Ltd.) Director(Representative of Formflex Enterprise Co., Ltd.)	LIN, Wen-Yu TSAI, Ching-Chin LIN, Teng-Tsai LIN, Wen-Yu	Limited company, not applicable	49 51 -
ARCTEK Industrial Co., Ltd.	Chairman Director Director Director Director Supervisor Supervisor	LIN, Wen-Tu LIN, Jui-Chang CHEN, Chien-Kun CHU, Jung-Ho LIN, Chou-Hsien TSAO, Yung-Chuan LIN, Tzu-Hsuan LI, Kuo-Wei	0 0 0 579 0 0	0 0 0 10 0 0
Rui Sheng Industrial Co, Ltd.	Chairman Director Director Director Director Supervisor	CHEN, Chien-Kun CHU, Jung-Ho TSAO, Yung-Chuan TAI, Hsu-Sung TAI, Li-Kai LIU, Kuo-Wei	$ \begin{array}{r} 0\\ 0\\ 144,000\\ 72,000\\ 504,000 \end{array} $	0 0 20 10 0

	Chairman	LIN, Chao-Hung	374,600	5
	Director	CHU, Jung-Ho	0	0
	Director	LI, Chi-Chih	0	0
	Director	HSU, Chen-Yen	452,000	6
	Director	LIN, Tzu-Yang	0	0
Hundure Technology co., ltd.	Supervisor (Representative of Taiwan		3,513,482	51
	Fu Hsing Industrial Co., Ltd.)	,		_
	Supervisor (Representative of Taiwan	TAI, Tzu-Chin	3,513,482	51
	Fu Hsing Industrial Co., Ltd.)	,		_
	Chairman (Representative of Fortress	CHEN,	Limited	100
	Industrial Co., Ltd.)	Chien-Kun	company, not	
	Director(Representative of Fortress		applicable	100
	Industrial Co., Ltd.)	CHU, Jung-Ho		
	Director(Representative of Fortress	_		100
Fortress Door Control Product	Industrial Co., Ltd.)	LIN, Teng-Tsai		
(Changshu) Co., Ltd.	Director Representative of Fortress	_		100
	Industrial Co., Ltd.)	LIN, Wen-Hsing		
	Director Representative of Fortress			100
	Industrial Co., Ltd.)	LIN, Tzu-Hsuan		
	Supervisor Representative of Fortress			100
	Industrial Co., Ltd.)	LI, Kuo-Wei		
	Chairman(Representative of Taiwan	LIN, Jui-Chang	600,000	100
	Fu Hsing Industrial Co., Ltd.)			
	Director(Representative of Taiwan Fu	CHEN,	600,000	100
	Hsing Industrial Co., Ltd.)	-Chien-Kun		
Tong Sing Co., Ltd.	Director(Representative of Taiwan Fu		600,000	100
Tong bing co., Etd.	•	LIN, Teng-Tsai		
	Supervisor (Representative of Taiwan		600,000	100
	U	LIN, Tzu-Hsuan		
	Supervisor (Representative of Taiwan		600,000	100
	Fu Hsing Industrial Co., Ltd.)	LI, Kuo-Wei		

7.Financial situation and operation results of the company and its affiliated companies Data drawn on Dec. 31st, 2015 Unit: NT\$1,000

r		-					Unit: NT\$1,000			
Name of Business	Capital	Total Asset	Total Liability	Net Worth	Revenues	Operation Profits	Net Income (After Tax)	EPS (loss) (in NTD)(after tax)		
Taiwan Fu Hsing Industrial Co., Ltd.	1,884,521	6,647,687	1,515,027	5,132,660	5,698,548	531,083	819,739	4.35		
Fu Hsing Americas, INC.	9,637	174,105	71,411	102,694	107,463	11,126	3,486	11.62		
Master United Investment Group Ltd.	538,240	855,041	-	855,041	_	-	110,286	Note		
Ziyong Hardware Products (Taichang) Co., Ltd.	512,839	1,301,057	446,049	855,008	1,517,114	153,842	110,284	"		
Arctek (Shanghai) Safety Protection Technology Co., Ltd. (the original Arctek (Shanghai) International Trading Co., Ltd.)	107,746	38,151	50,240	(12,089)	18,376	(28,116)	(28,838)	"		
Formflex Enterprise Co, Ltd.	741,744	1,456,843	443,346	1,013,497	2,169,806	12,287	239,176	"		
Formflex Metal Industrial (Changshu) Co., Ltd.	735,090	1,530,823	554,894	975,929	2,121,654	255,506	225,858	"		
Fortune Industrial Ltd.	6,698	17,759	-	17,759	-	(33)	1,977	"		
Changshu Fortune Packing Material Co., Ltd.	13,133	25,927	8,311	17,616	40,137	2,034	2,010	"		
H&C Econ Tech Engineering Co., Ltd.	320	39	-	39	_	(51)	(51)	"		
ARCTEK Industrial Co., Ltd.	57,900	188,816	77,232	111,584	317,158	26,696	30,802	5.32		
Rui Sheng Industrial Co., Ltd.	7,200	32,577	5,702	26,875	32,624	10,018	8,916	12.38		

Fortress Industrial Co., Ltd.	299,880	889,691	283,334	606,357	1,296,720	103,690	94,734	3.16
Hundure Technology co., ltd.	68,890	185,594	45,434	140,160	193,051	22,191	21,561	3.13
Fortress Door Control Product (Changshu) Co., Ltd.	90,750	162,052	71,156	90,896	293,996	9,039	13,196	Note
Tong Sing Co., Ltd.	6,000	5,809	-	5,809	-	(159)	(155)	(0.26)

Note: Limited company, not applicable

(2)Private placement of securities: None.

(3)The holding or disposal of shares in the company by the company's subsidiaries during the most recent fiscal year and during the current fiscal year up to the date of printing of the annual report: None.

(4)Other matters that require additional explanation: None.

IX. Any events in the past fiscal year and in the current fiscal year up until the printing date of this annual report that had significant impact on shareholders' right and security price as stated in Item 2, Paragraph 2 of Article 36 of the Securities and Exchange Laws of Taiwan: None.